

LEKWA LOCAL MUNICIPALITY

2023/2024



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APPROVAL BY THE EXECUTIVE MAYOR



LEKWA LOCAL MUNICIPALITY

I, L. D. Thabethe in my capacity as the Executive Mayor of Lekwa Local Municipality, hereby give my approval of the Service Delivery and Budget Implementation Plan for the 2023/24 financial year. This is to fulfil the requirement of section 53 (1) (c) (ii) of the Municipal Finance Management Act no.56 of 2003.

A handwritten signature in black ink, consisting of a large, stylized 'L' and 'D' followed by a horizontal line.

Mr. L. D. Thabethe

14 JULY 2023

Date

The purpose of this document is to present the Service Delivery and Budget Implementation Plan (SDBIP) for Lekwa Local Municipality for the 2023/24 financial year as prescribed in terms of section 53 (1) (c) (ii) of the Municipal Finance Management Act (MFMA), No 53 of 2003. The Service Delivery and Budget Implementation Plan is defined as a detailed plan that must be approved by the mayor of a municipality for implementing the municipality's delivery of municipal services and its annual budget, and must indicate the following:

- (a) Projections for each month of –
 - (i) Revenue to be collected, by source; and
 - (ii) Operational and capital expenditure, by vote.
- (b) Service delivery targets and performance indicators for each quarter, and
- (c) Any other matters prescribed.

In accordance with section 53(c)(ii) of the Municipal Finance Management Act, the Mayor is expected to approve the Service Delivery and Budget Implementation Plan within 28 days after the approval of the budget. In addition, the Mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the Service Delivery and Budget Implementation Plan are made public within 14 days after its approval.

As per the Municipal Finance Management Act Circular No 13, National Treasury currently prefers not to prescribe other matters to be included in the Service Delivery and Budget Implementation Plan towards good governance and accountability on the part of municipalities. However, there are five minimum requirements that National Treasury requires to form part of the Service Delivery and Budget Implementation Plan (MFMA Circular No. 13). These are outlined below:

1. Monthly projections of revenue to be collected by source;
2. Monthly projections of expenditure (operating and capital) and revenue for each vote;
3. Quarterly projections of service delivery targets and performance indicators for each vote;
4. Ward information for expenditure and service delivery; and
5. Detailed capital works plan broken down by ward over a 3-year period.

In terms of the MFMA, a Vote is a Department or a functional area of a Municipality and represents the various levels at which the Council approves the budget. It has been noted that it is important for municipalities to develop meaningful non-financial service delivery targets and indicators.

2.1 Our SDBIP Process

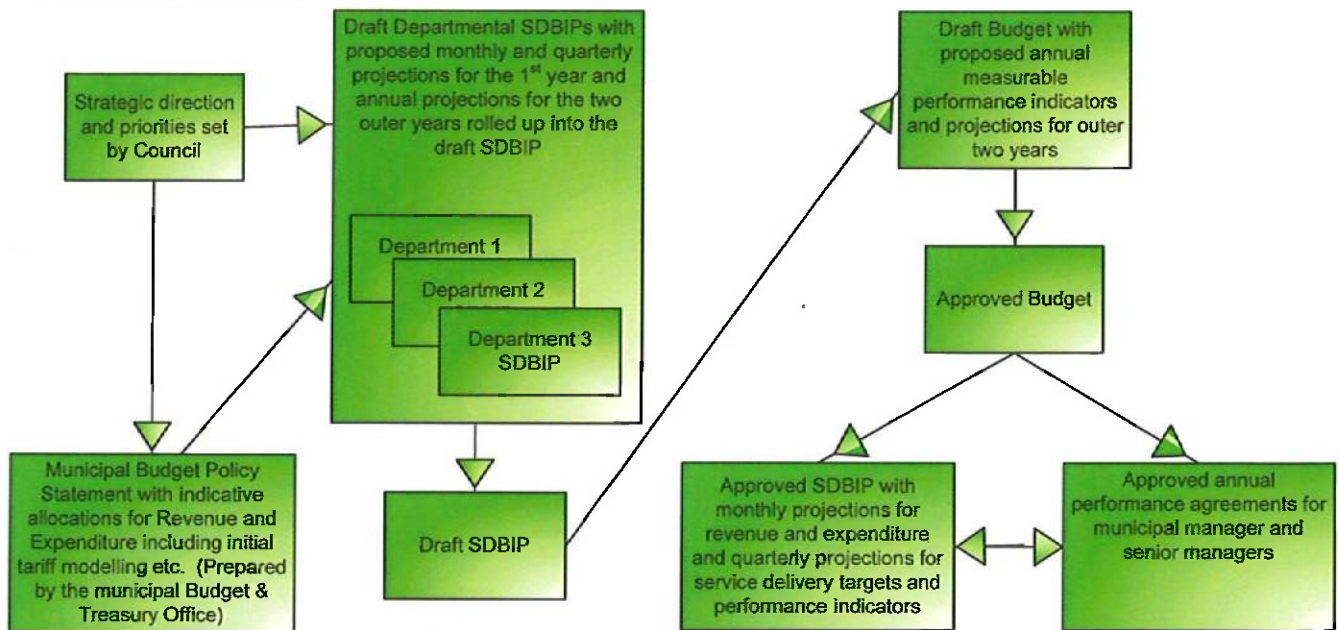


Figure 1: SDBIP Process

The Service Delivery and Budget Implementation Plan is a consolidated document, which incorporates and takes into account information contained in the Integrated Development Plan of the Municipality which includes the operational plans for each Department and the budget statements for each Department within the Municipality. Consequently, the completed Service Delivery and Budget Implementation Plan is therefore also informing the various departmental components for service delivery for a specific financial year.

Lekwa Local Municipality has been marred with a myriad of challenges over the past financial years, including an intervention by the National Executive Council, in an attempt to restore financial sustainability and service delivery in the Municipality in terms of section 139(7) of the Constitution. This led to the National Government intervening and together with the Minister of Finance, initiate a process of preparing a Financial Recovery Plan (FRP) for the Municipality. The Minister of Finance had also signed and approved the Financial Recovery Plan to be implemented in a phased approach. The Local Government Elections during held on 1st November 2021 and the subsequent municipal council being inaugurated saw the beginning of the regularising of key compliance matters relating to the 2022/2023 IDP and budget processes, including consultations leading up to the tabling and final approval of the IDP and budget. This has continued in preparation for the 2023/2024 financial year, with public consultations being held in November 2022 and

April/May 2023. A strategic planning session was also undertaken on 13 – 15 February 2023 during which the vision, mission and strategic priorities for the next five-year council term were dealt with.

Extensive engagements were also held with Provincial Treasury towards developing a realistic budget, mainly informed by the Financial Recovery Plan. The 2022/23 financial year midyear assessment was used as the basis for preparing the 2023/24 Budget and Medium-Term Revenue and Expenditure Framework (MTREF). The Integrated Development Plan of the Municipality was approved on 15 June 2023 together with the budget, which informs the 2023/24 SDBIP.

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OUR STRATEGIC DIRECTION

3.1 THE VISION STATEMENT

“To be the leading, people centered municipality excelling in economic growth, development and governance”

Lekwa shall be the best achievable living space with the equally distributed infrastructure and service of the highest quality and standard, affording its people human development for a healthy and safe livelihood to live, work and play within a well-planned and sustainable environment.

3.2 THE MISSION STATEMENT

Its people must be able to see:

- Transparent and accountable governance
- Accelerated customer focused affordable service delivery
- Creation of conducive environment for economic development and growth
- Sustainable infrastructural development and maintenance
- Enhance community participation in the affairs of the municipality
- To initiate ground breaking innovations in the way we conduct our business

Based on the following corporate values

- Excellence
- Trustworthiness
- Timeous responsiveness
- Transparency
- Batho-Pele principles

3.3 STRATEGIC GOALS

Revenue enhancement and clean audit outcome
Improved access to water, sanitation, electricity, and waste removal
Increased economic growth
Improved provision of transparent, accountable, effective, and efficient leadership.
Improved organizational performance
Promoting spatial and environmental management

3.4 STRATEGIC OBJECTIVES

Generate 100% revenue
Provision of basic services (water 100%, sanitation 100%, electricity100%, waste 100% and roads 100%)
Grow local economy by 2-3%
Enhance and strengthen community participation
Reduce debt by 100%
Provision of sustainable integrated human settlements

3.5 KEY PERFORMANCE AREAS

Infrastructure Development and Service Delivery
Municipal Transformation and Institutional Development
Spatial Rationale
Local Economic Development
Good Governance and Public Participation
Financial Viability

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OUR BUDGET

Description	Adjustment Budget Year 2022/23	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Total Revenue (excluding capital transfers and contributions)	1 174 165 532	1 133 123 213	1 200 525 000	1 265 436 000
Total Expenditure	1 284 929 689	1 361 479 652	1 417 297 000	1 480 250 000
Surplus/(Deficit) for the year	(110 764 157)	(228 356 439)	(216 772 000)	(214 815 000)

4.1 BUDGET SUMMARY

4.1.1

Revenue & Expenditure by source

MP-305 Letters - Table A.4 Budgeted Financial Performance (revenue and expenditure)

SR thousands	Description	Ref	2022/23				2023/24 Medium Term Revenue & Expenditure Framework					
			2018/29	2020/21	2021/22	Current Year 2022/23	2023/24	2024/25	Budgeted Year +1 2025/26	Budgeted Year +2 2026/27		
	Revenue											
	Exchange Revenue											
	Service charges - Electricity	2	303,039	327,702	371,305	553,182	562,161	652,161	487,207	404,236	531,702	
	Service charges - Water	2	60,043	64,716	71,733	93,338	96,766	96,756	94,373	99,096	94,086	
	Service charges - Waste Management	2	34,660	40,967	37,100	27,607	27,607	27,607	42,990	44,984	47,503	
	Service charges - Waste Management	2	23,602	26,518	27,720	29,965	30,485	30,485	33,115	34,970	36,926	
	Sale of Goods and Rendering of Services		629	605	1,125	2,674	2,864	2,864	3,150	3,301	3,471	
	Agency services		--	--	--	--	--	--	--	--	--	
	Interest		15,182	--	--	--	--	--	--	--	--	
	Interest earned from Receivables		53,966	48,930	65,431	67,603	67,603	67,603	116,039	123,209	100,142	
	Interest earned from Current and Non Current Assets		1,978	1,831	1,783	700	700	700	674	674	713	
	Dividends		--	--	--	--	--	--	--	--	--	
	Rent on Land		1,630	1,636	1,729	2,100	2,254	2,254	2,502	2,752	2,964	
	Rent from Fixed Assets		--	--	--	--	--	--	--	--	--	
	Licence and permits		425	338	451	350	350	350	370	386	407	
	Operational Revenue		--	--	--	--	--	--	--	--	--	
	Non-Exchange Revenue		96,385	158,421	170,295	181,633	180,622	180,622	203,391	214,085	227,219	
	Property sales		--	--	--	--	--	--	--	--	--	
	Fines, penalties and forfeits		3,203	1,161	2,963	6,500	4,500	4,500	4,500	4,500	4,671	
	Licences or permits		123,240	162,770	130,663	158,754	158,754	158,754	173,956	187,530	196,603	
	Transfers and subsidies - Operational		--	--	--	--	--	--	--	--	--	
	Interest		--	--	--	--	--	--	--	--	--	
	Fuel Levy		--	--	--	--	--	--	--	--	--	
	Operational Revenue		--	--	--	--	--	--	--	--	--	
	Gains on disposal of Assets		--	--	--	--	--	--	--	--	--	
	Other Gains		--	9,316	7,365	--	--	--	--	--	--	
	Discontinued Operations		--	--	--	--	--	--	--	--	--	
	Total Revenue (excluding capital transfers and contributions)		739,695	851,201	889,104	1,178,546	1,174,186	1,174,186	1,133,123	1,209,325	1,265,438	
	Expenditure											
	Employee related costs	2	228,547	230,497	260,333	305,229	304,632	304,632	326,221	342,118	360,780	
	Remuneration of councillors	2	20,683	12,690	7,517	13,604	12,600	12,600	13,913	14,646	15,424	
	Bulk purchases - electricity	2	360,425	363,481	444,124	469,965	469,965	469,965	509,231	549,307	589,397	
	Inventory consumed	3	78,873	60,407	44,272	102,279	94,908	94,908	80,245	84,651	88,105	
	Debt impairment	3	187,332	235,172	231,511	69,319	69,319	69,319	69,319	69,319	71,416	
	Depreciation and amortisation		87,252	76,811	78,038	85,679	85,679	85,679	82,640	82,340	82,010	
	Interest		121,999	35,422	86,202	44,306	62,661	62,661	73,256	77,271	80,611	
	Contracted services		67,780	53,541	100,879	120,303	120,687	120,687	124,068	121,480	122,984	
	Transfers and subsidies		1,905	431	236	--	--	--	--	--	--	
	Irrecoverable debts written off		122,004	45,532	48,127	60,933	63,549	63,549	59,039	63,028	65,185	
	Operational costs		--	--	--	--	--	--	--	--	--	
	Losses on disposal of Assets		--	2,295	--	--	--	--	--	--	--	
	Other Losses		--	--	--	--	--	--	--	--	--	
	Total Expenditure		1,287,689	1,124,787	1,268,258	1,272,188	1,264,630	1,264,630	1,361,480	1,417,297	1,480,250	
	Surplus/(Deficit)	6	(548,034)	(273,586)	(400,131)	(102,622)	(110,784)	(110,784)	(228,357)	(218,774)	(214,812)	
	Transfers and subsidies - capital (monetary)		31,836	30,300	34,933	37,868	73,262	73,262	40,640	49,139	51,226	
	Transfers and subsidies - capital (in-kind)	6	--	14,683	1,151	--	--	--	--	--	--	
	Surplus/(Deficit) after capital transfers & contributions	6	(516,203)	(228,582)	(374,647)	(64,754)	(37,522)	(37,522)	(187,718)	(167,633)	(163,586)	
	Income Tax		--	--	--	--	--	--	--	--	--	
	Surplus/(Deficit) after income tax		(516,203)	(228,582)	(374,647)	(64,754)	(37,522)	(37,522)	(187,718)	(167,633)	(163,586)	
	Share of Surplus/Deficit attributable to Joint Ventures		--	--	--	--	--	--	--	--	--	
	Share of Surplus/Deficit attributable to MiYoles		--	--	--	--	--	--	--	--	--	
	Surplus/(Deficit) attributable to non-wholly owned entities		(516,203)	(228,582)	(374,647)	(64,754)	(37,522)	(37,522)	(187,718)	(167,633)	(163,586)	
	Share of Surplus/Deficit attributable to Associates		--	--	--	--	--	--	--	--	--	
	Intercompany/Parent subsidiary transactions		--	--	--	--	--	--	--	--	--	
	Surplus/(Deficit) for the year	7	(516,203)	(228,582)	(374,647)	(64,754)	(37,522)	(37,522)	(187,718)	(167,633)	(163,586)	

4.1.2 Revenue & Expenditure by standard classification

MP305 Letwa - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2016/2017		2017/2018		2018/2019		2019/2020		2020/2021		2021/22		Current Year 2022/23		2023/24 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Audited Outcome	Audited Outcome	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26				
Revenue - Functional																			
Governance and administration		260 042	361 628	303 139	303 139	365 258	365 258	412 750	412 750	441 700	464 250	441 700	441 700	464 250	464 250				
Executive and council		325	381 828	303 139	303 139	365 258	365 258	412 750	412 750	441 700	464 250	441 700	441 700	464 250	464 250				
Finance and administration		269 716	381 828	303 139	303 139	365 258	365 258	412 750	412 750	441 700	464 250	441 700	441 700	464 250	464 250				
Internal audit																			
Community and public safety		2 224	1 282	2 008	2 008	5 199	5 199	5 246	5 246	5 259	5 278	5 259	5 259	5 278	5 278				
Community and social services		137	54	155	155	399	399	315	315	329	348	329	329	348	348				
Sport and recreation																			
Public safety		2 086	1 188	1 853	1 853	4 800	4 800	4 930	4 930	4 930	4 930	4 930	4 930	4 930	4 930				
Housing																			
Health																			
Economic and environmental services		30 816	31 125	19 837	19 837	37 369	37 369	36 840	36 840	39 037	40 877	39 037	39 037	40 877	40 877				
Planning and development		339	404	702	702	69 038	69 038	36 097	36 097	36 617	38 215	36 617	36 617	38 215	38 215				
Road transport		30 477	30 720	19 136	19 136	3 855	3 855	3 843	3 843	2 420	2 662	2 420	2 420	2 662	2 662				
Environmental protection																			
Trading services		447 805	488 868	520 208	520 208	806 242	806 242	718 827	718 827	763 868	806 257	763 868	763 868	806 257	806 257				
Energy sources		309 514	337 777	383 655	383 655	573 197	573 197	497 623	497 623	532 188	561 814	532 188	532 188	561 814	561 814				
Water management		80 029	84 716	71 733	71 733	114 321	114 321	116 583	116 583	123 122	130 017	123 122	123 122	130 017	130 017				
Waste water management		34 660	40 937	37 169	37 169	65 159	65 159	57 983	57 983	61 230	64 659	61 230	61 230	64 659	64 659				
Waste management		23 602	26 519	27 750	27 750	35 965	35 965	44 638	44 638	47 127	49 763	47 127	47 127	49 763	49 763				
Other																			
Total Revenue - Functional	2	770 886	906 205	925 982	925 982	1 247 426	1 247 426	1 217 434	1 217 434	1 247 426	1 247 426	1 247 426	1 247 426	1 247 426	1 247 426	1 247 426	1 247 426	1 247 426	1 247 426
Expenditure - Functional																			
Governance and administration		348 622	208 113	287 835	287 835	219 422	219 422	219 422	219 422	227 169	227 169	230 821	230 821	249 844	249 844				
Executive and council		101 469	42 126	58 381	58 381	68 630	68 630	68 630	68 630	72 010	72 010	64 080	64 080	71 315	71 315				
Finance and administration		248 153	165 987	229 454	229 454	150 793	150 793	150 793	150 793	155 159	155 159	166 841	166 841	178 529	178 529				
Internal audit																			
Community and public safety		170 368	75 726	83 052	83 052	111 673	111 673	100 774	100 774	100 774	100 774	109 089	109 089	117 138	117 138				
Community and social services		47 158	35 741	40 793	40 793	59 256	59 256	59 256	59 256	56 763	56 763	47 736	47 736	49 031	49 031				
Sport and recreation		6 376	87	465	465	10 764	10 764	296	296	296	296	11 476	11 476	12 104	12 104				
Public safety		112 814	39 896	41 793	41 793	44 939	44 939	44 939	44 939	43 631	43 631	44 146	44 146	46 491	46 491				
Housing		4 021	3	0	0	5 715	5 715	0	0	84	84	5 706	5 706	6 347	6 347				
Health																			
Economic and environmental services		23 885	89 430	59 217	59 217	103 225	103 225	103 225	103 225	112 020	112 020	109 903	109 903	112 199	112 199				
Planning and development		11 479	16 468	17 774	17 774	23 492	23 492	23 492	23 492	23 492	23 492	19 958	19 958	19 418	19 418				
Road transport		12 325	72 962	41 443	41 443	84 424	84 424	84 424	84 424	88 528	88 528	88 945	88 945	89 778	89 778				
Environmental protection																			
Trading services		743 264	734 153	840 144	840 144	837 947	837 947	837 947	837 947	844 969	844 969	811 572	811 572	855 224	855 224				
Energy sources		535 762	482 409	597 865	597 865	596 060	596 060	596 060	596 060	616 353	616 353	607 923	607 923	723 959	723 959				
Water management		145 015	150 513	149 018	149 018	132 576	132 576	132 576	132 576	129 768	129 768	122 186	122 186	132 369	132 369				
Waste water management		37 552	52 356	54 699	54 699	51 800	51 800	46 126	46 126	46 126	46 126	46 126	46 126	48 354	48 354				
Waste management		24 964	48 876	56 561	56 561	57 331	57 331	57 331	57 331	52 721	52 721	53 119	53 119	53 753	53 753				
Other																			
Total Expenditure - Functional	3	1 287 069	1 197 423	1 278 248	1 278 248	1 272 168	1 272 168	1 272 168	1 272 168	1 284 939	1 284 939	1 264 830	1 264 830	1 417 207	1 417 207	1 460 230	1 460 230	1 460 230	1 460 230
Surplus/(Deficit) for the year		(516 203)	(293 218)	(353 056)	(353 056)	(64 734)	(64 734)	(55 734)	(55 734)	(37 502)	(37 502)	(37 502)	(37 502)	(167 746)	(167 746)	(193 809)	(193 809)	(193 809)	(193 809)

4.1.3 Capital expenditure by vote and function

	7	2																		
Capital multi-year expenditure sub-total																				
Single-year expenditure to be appropriated																				
Vote 1 - Council & Executive	-	-	-	500	500	-	-	500	500	-	-	-	-	-	-	-	-	-	-	
Vote 2 - Budget and Treasury Office	7 274	(1 513)	1 721	500	500	-	-	500	500	-	-	-	-	-	-	-	-	-	-	
Vote 3 - Corporate Services	13 020	(5 160)	(0)	2 300	2 300	-	-	2 300	2 300	-	-	-	-	-	-	-	-	-	-	
Vote 4 - Community Services	8 446	(9 921)	(11 643)	120	120	-	-	120	120	-	-	-	-	-	-	-	-	-	-	
Vote 5 - Roads	86 012	(342 536)	20 675	13 140	35 727	-	-	35 727	35 727	-	-	-	-	-	-	-	-	-	-	
Vote 6 - Planning and Development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 7 - Electricity	88 314	92 334	19 827	7 000	7 000	-	-	7 000	7 000	-	-	-	-	-	-	-	-	-	-	
Vote 8 - Water	105 996	24 316	1 043	11 950	11 950	-	-	11 950	11 950	-	-	-	-	-	-	-	-	-	-	
Vote 9 - Waste Water Management	274 085	339 324	3 257	14 000	42 997	-	-	42 997	42 997	-	-	-	-	-	-	-	-	-	-	
Vote 10 - Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 11 -	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 12 -	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 13 -	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 14 -	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 15 -	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Capital single-year expenditure sub-total	586 136	96 841	34 880	54 888	101 084	101 084	101 084	101 084	101 084	101 084	101 084	101 084	101 084	101 084	101 084	101 084	101 084	101 084	101 084	101 084
Total Capital Expenditure - Vote	586 136	96 841	34 880	54 888	101 084	101 084	101 084	101 084	101 084	101 084	101 084	101 084	101 084	101 084	101 084	101 084	101 084	101 084	101 084	101 084
Capital Expenditure - Functional																				
Governance and administration																				
Executive and council	105 447	100 157	2 867	5 640	45 940	15 940	15 940	15 940	15 940	15 940	15 940	15 940	15 940	15 940	15 940	15 940	15 940	15 940	15 940	15 940
Finance and administration	-	-	-	500	500	500	500	500	500	500	500	500	500	500	500	500	500	500	500	500
Internal audit	105 447	100 157	2 867	5 140	35 440	15 440	15 440	15 440	15 440	15 440	15 440	15 440	15 440	15 440	15 440	15 440	15 440	15 440	15 440	15 440
Community and public safety	8 446	(9 921)	(11 643)	-	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120
Community and public services	7 725	80	(13 237)	-	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120
Spot and recreation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services																				
Planning and development	2 858	(449 368)	19 429	10 500	23 087	23 087	23 087	23 087	23 087	23 087	23 087	23 087	23 087	23 087	23 087	23 087	23 087	23 087	23 087	23 087
Road transport	2 858	(449 368)	19 429	10 500	23 087	23 087	23 087	23 087	23 087	23 087	23 087	23 087	23 087	23 087	23 087	23 087	23 087	23 087	23 087	23 087
Trading services																				
Energy services	489 385	455 973	24 128	38 748	61 947	61 947	61 947	61 947	61 947	61 947	61 947	61 947	61 947	61 947	61 947	61 947	61 947	61 947	61 947	61 947
Water management	88 314	92 334	19 827	7 000	7 000	7 000	7 000	7 000	7 000	7 000	7 000	7 000	7 000	7 000	7 000	7 000	7 000	7 000	7 000	7 000
Waste water management	105 996	24 316	1 043	17 748	11 950	11 950	11 950	11 950	11 950	11 950	11 950	11 950	11 950	11 950	11 950	11 950	11 950	11 950	11 950	11 950
Waste management	274 026	339 324	3 257	14 000	42 997	42 997	42 997	42 997	42 997	42 997	42 997	42 997	42 997	42 997	42 997	42 997	42 997	42 997	42 997	42 997
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	586 136	96 841	34 880	54 888	101 084	101 084	101 084	101 084	101 084	101 084	101 084	101 084	101 084	101 084	101 084	101 084	101 084	101 084	101 084	101 084
Funded by:																				
National Government	381 255	337 565	20 646	37 888	73 436	73 436	73 436	73 436	73 436	73 436	73 436	73 436	73 436	73 436	73 436	73 436	73 436	73 436	73 436	73 436
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (secondary allocations) (Net of Prov Deparm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	381 255	337 565	20 646	37 888	73 436	73 436	73 436	73 436	73 436	73 436	73 436	73 436	73 436	73 436	73 436	73 436	73 436	73 436	73 436	73 436
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	91 052	(335 531)	35 416	17 000	27 658	27 658	27 658	27 658	27 658	27 658	27 658	27 658	27 658	27 658	27 658	27 658	27 658	27 658	27 658	27 658
Total Capital Funding	472 307	2 035	56 062	54 888	101 094	101 094	101 094	101 094	101 094	101 094	101 094	101 094	101 094	101 094	101 094	101 094	101 094	101 094	101 094	101 094

5

MONTHLY PROJECTIONS OF REVENUE TO BE COLLECTED BY SOURCE

5.1 Monthly Revenue & Expenditure projection by source

2023/24
1 133 123 213
1 361 479 652
(228 356 439)

WP305 Leases - Supporting Table SA25 Budgeted monthly revenue and expenditure

Ref	Description	Budget Year 2022/23												Medium Term Revenue and Expenditure Statement				
		July	August	Sept	October	November	December	January	February	March	April	May	June	Budget Year 2022/23	Budget Year 2023/24			
R	Revenue																	
	Exchange Revenue	38,986	38,986	38,986	38,986	38,986	38,986	38,986	38,986	38,986	38,986	38,986	38,986	38,986	38,986	487,837	494,056	521,702
	Service charges - Electricity	7,031	7,031	7,031	7,031	7,031	7,031	7,031	7,031	7,031	7,031	7,031	7,031	7,031	7,031	84,373	85,598	89,008
	Service charges - Water	3,650	3,650	3,650	3,650	3,650	3,650	3,650	3,650	3,650	3,650	3,650	3,650	3,650	3,650	42,599	44,964	47,503
	Service charges - Waste Water Management	2,760	2,760	2,760	2,760	2,760	2,760	2,760	2,760	2,760	2,760	2,760	2,760	2,760	2,760	33,115	34,970	36,563
	Service charges - Waste Management	263	263	263	263	263	263	263	263	263	263	263	263	263	263	3,150	3,301	3,471
	Sale of Goods and Rendering of Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Interest earned from Receivables	9,720	9,720	9,720	9,720	9,720	9,720	9,720	9,720	9,720	9,720	9,720	9,720	9,720	9,720	116,839	123,208	130,147
	Interest earned from Current and Non Current Assets	53	53	53	53	53	53	53	53	53	53	53	53	53	53	674	713	753
	Others	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Rent from Fixed Assets	269	269	269	269	269	269	269	269	269	269	269	269	269	269	2,502	2,722	2,964
	Licence and permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Operational Revenue	31	31	31	31	31	31	31	31	31	31	31	31	31	31	370	380	407
	Non-Exchange Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Property rates	16,949	16,949	16,949	16,949	16,949	16,949	16,949	16,949	16,949	16,949	16,949	16,949	16,949	16,949	203,391	214,905	227,220
	Stamp duty and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Fines, penalties and forfeits	379	379	379	379	379	379	379	379	379	379	379	379	379	379	4,550	4,000	4,071
	Licence or permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Transfer and subsidies - Operational	14,496	14,496	14,496	14,496	14,496	14,496	14,496	14,496	14,496	14,496	14,496	14,496	14,496	14,496	175,958	187,850	195,903
	Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Gain on disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Total Revenue (including capital transfers and capital expenditure)	94,427	94,427	94,427	94,427	94,427	94,427	94,427	94,427	94,427	94,427	94,427	94,427	94,427	94,427	1,133,123	1,209,835	1,295,438
	Employee related costs	27,185	27,185	27,185	27,185	27,185	27,185	27,185	27,185	27,185	27,185	27,185	27,185	27,185	27,185	326,221	342,116	360,798
	Remuneration of councillors	1,159	1,159	1,159	1,159	1,159	1,159	1,159	1,159	1,159	1,159	1,159	1,159	1,159	1,159	13,943	14,640	15,436
	Bolt purchase - electricity	44,297	44,297	44,297	44,297	44,297	44,297	44,297	44,297	44,297	44,297	44,297	44,297	44,297	44,297	531,559	559,731	589,397
	Inventory consumed	6,695	6,695	6,695	6,695	6,695	6,695	6,695	6,695	6,695	6,695	6,695	6,695	6,695	6,695	80,345	84,651	89,105
	Debt repayment	5,777	5,777	5,777	5,777	5,777	5,777	5,777	5,777	5,777	5,777	5,777	5,777	5,777	5,777	69,319	70,340	71,436
	Depreciation and amortisation	8,893	8,893	8,893	8,893	8,893	8,893	8,893	8,893	8,893	8,893	8,893	8,893	8,893	8,893	106,660	112,365	118,240
	Interest	6,105	6,105	6,105	6,105	6,105	6,105	6,105	6,105	6,105	6,105	6,105	6,105	6,105	6,105	73,256	77,771	82,091
	Contracted services	10,339	10,339	10,339	10,339	10,339	10,339	10,339	10,339	10,339	10,339	10,339	10,339	10,339	10,339	124,066	131,442	139,064
	Transfer and subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Irrecoverable debts written off	92	92	92	92	92	92	92	92	92	92	92	92	92	92	1,100	1,162	1,227
	Operational costs	4,920	4,920	4,920	4,920	4,920	4,920	4,920	4,920	4,920	4,920	4,920	4,920	4,920	4,920	59,039	63,023	67,105
	Loss on disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Total Expenditure	113,457	113,457	113,457	113,457	113,457	113,457	113,457	113,457	113,457	113,457	113,457	113,457	113,457	113,457	1,381,480	1,477,287	1,580,226
	Surplus/(Deficit)	(19,030)	(19,030)	(19,030)	(19,030)	(19,030)	(19,030)	(19,030)	(19,030)	(19,030)	(19,030)	(19,030)	(19,030)	(19,030)	(19,030)	(248,357)	(267,452)	(284,788)
	Transfers and subsidies - capital (primary allocations)	3,367	3,367	3,367	3,367	3,367	3,367	3,367	3,367	3,367	3,367	3,367	3,367	3,367	3,367	40,840	43,139	45,228
	Transfers and subsidies - capital (in-lire) contributions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Surplus/(Deficit) after income tax	(15,663)	(15,663)	(15,663)	(15,663)	(15,663)	(15,663)	(15,663)	(15,663)	(15,663)	(15,663)	(15,663)	(15,663)	(15,663)	(15,663)	(187,517)	(194,313)	(201,560)
	Share of Surplus/Deficit attributable to Joint Ventures	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Surplus/(Deficit) attributable to associability	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Share of Surplus/Deficit attributable to Associates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Surplus/(Deficit) for the year	(15,663)	(15,663)	(15,663)	(15,663)	(15,663)	(15,663)	(15,663)	(15,663)	(15,663)	(15,663)	(15,663)	(15,663)	(15,663)	(15,663)	(187,676)	(197,183)	(207,332)

5.2 Monthly Revenue & Expenditure by Standard Classification

MP305 Lekwa - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

R thousand	Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework			
			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	
	Revenue - Functional																	
	Governance and administration		34 396	34 396	34 396	34 396	34 396	34 396	34 396	34 396	34 396	34 396	34 396	34 396	34 396	441 700	464 250	464 250
	Executive and council		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Finance and administration		34 396	34 396	34 396	34 396	34 396	34 396	34 396	34 396	34 396	34 396	34 396	34 396	34 396	441 700	464 250	464 250
	Internal audit		437	437	437	437	437	437	437	437	437	437	437	437	5 248	5 259	5 278	
	Community and public safety		26	26	26	26	26	26	26	26	26	26	26	26	316	320	348	
	Community and social services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Sport and recreation		411	411	411	411	411	411	411	411	411	411	411	411	4 930	4 930	4 930	
	Public safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Economic and environmental services		3 245	3 245	3 245	3 245	3 245	3 245	3 245	3 245	3 245	3 245	3 245	3 245	39 940	39 037	40 877	
	Planning and development		2 925	2 925	2 925	2 925	2 925	2 925	2 925	2 925	2 925	2 925	2 925	2 925	35 097	35 617	36 215	
	Road transport		320	320	320	320	320	320	320	320	320	320	320	320	3 843	2 420	2 662	
	Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Trading services		59 736	59 736	59 736	59 736	59 736	59 736	59 736	59 736	59 736	59 736	59 736	59 736	716 827	783 868	806 257	
	Energy services		41 469	41 469	41 469	41 469	41 469	41 469	41 469	41 469	41 469	41 469	41 469	41 469	497 623	532 188	561 814	
	Water management		9 716	9 716	9 716	9 716	9 716	9 716	9 716	9 716	9 716	9 716	9 716	9 716	116 583	123 122	130 017	
	Waste water management		4 832	4 832	4 832	4 832	4 832	4 832	4 832	4 832	4 832	4 832	4 832	4 832	57 983	61 250	64 659	
	Waste management		3 719	3 719	3 719	3 719	3 719	3 719	3 719	3 719	3 719	3 719	3 719	3 719	44 628	47 127	49 766	
	Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Total Revenue - Functional		97 814	97 814	97 814	97 814	97 814	97 814	97 814	97 814	97 814	97 814	97 814	97 814	1 473 783	1 249 684	1 316 862	
	Expenditure - Functional																	
	Governance and administration		19 243	19 243	19 243	19 243	19 243	19 243	19 243	19 243	19 243	19 243	19 243	19 243	19 243	239 885	249 844	249 844
	Executive and council		5 340	5 340	5 340	5 340	5 340	5 340	5 340	5 340	5 340	5 340	5 340	5 340	64 080	67 513	71 915	
	Finance and administration		13 903	13 903	13 903	13 903	13 903	13 903	13 903	13 903	13 903	13 903	13 903	13 903	139 805	172 371	176 929	
	Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Community and public safety		9 090	9 090	9 090	9 090	9 090	9 090	9 090	9 090	9 090	9 090	9 090	9 090	109 883	142 989	117 358	
	Community and social services		3 980	3 980	3 980	3 980	3 980	3 980	3 980	3 980	3 980	3 980	3 980	3 980	47 755	49 031	49 031	
	Sport and recreation		956	956	956	956	956	956	956	956	956	956	956	956	11 476	12 104	12 785	
	Public safety		3 679	3 679	3 679	3 679	3 679	3 679	3 679	3 679	3 679	3 679	3 679	3 679	44 146	46 481	49 015	
	Housing		476	476	476	476	476	476	476	476	476	476	476	476	5 706	6 918	6 347	
	Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Economic and environmental services		9 159	9 159	9 159	9 159	9 159	9 159	9 159	9 159	9 159	9 159	9 159	9 159	109 903	109 196	112 989	
	Planning and development		1 663	1 663	1 663	1 663	1 663	1 663	1 663	1 663	1 663	1 663	1 663	1 663	19 958	19 418	20 534	
	Road transport		7 495	7 495	7 495	7 495	7 495	7 495	7 495	7 495	7 495	7 495	7 495	7 495	89 946	89 778	91 665	
	Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Trading services		75 964	75 964	75 964	75 964	75 964	75 964	75 964	75 964	75 964	75 964	75 964	75 964	911 572	955 224	1 001 050	
	Energy services		57 327	57 327	57 327	57 327	57 327	57 327	57 327	57 327	57 327	57 327	57 327	57 327	687 923	723 959	760 951	
	Water management		10 180	10 180	10 180	10 180	10 180	10 180	10 180	10 180	10 180	10 180	10 180	10 180	122 186	127 130	132 959	
	Waste water management		4 030	4 030	4 030	4 030	4 030	4 030	4 030	4 030	4 030	4 030	4 030	4 030	48 364	50 381	52 550	
	Waste management		4 427	4 427	4 427	4 427	4 427	4 427	4 427	4 427	4 427	4 427	4 427	4 427	53 119	53 753	55 190	
	Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Total Expenditure - Functional		113 457	113 457	113 457	113 457	113 457	113 457	113 457	113 457	113 457	113 457	113 457	113 457	1 381 480	1 417 267	1 480 258	
	Surplus(Deficit) before usoc.		(15 643)	(15 643)	(15 643)	(15 643)	(15 643)	(15 643)	(15 643)	(15 643)	(15 643)	(15 643)	(15 643)	(15 643)	(107 716)	(167 583)	(163 396)	
	Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Surplus(Deficit)	1	(15 643)	(15 643)	(15 643)	(15 643)	(15 643)	(15 643)	(15 643)	(15 643)	(15 643)	(15 643)	(15 643)	(15 643)	(107 716)	(167 583)	(163 396)	

5.3 Monthly Revenue & Expenditure Cash Flow Projections

MIP303 Levisa - Supporting Table S4.30 Budgeted monthly cash flow

R thousand	Budget Year 2022/23												Medium Term Revenue and Expenditure Framework		
	MONTHLY CASH FLOWS												Budget Year 2022/23	Budget Year 2024/25	Budget Year 2025/26
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2022/23	Budget Year 2024/25	Budget Year 2025/26
Cash Receipts by Source	13,320	13,320	13,320	13,320	13,320	13,320	13,320	13,320	13,320	13,320	13,320	13,320	150,944	160,001	178,774
Property rates	28,020	28,020	28,020	28,020	28,020	28,020	28,020	28,020	28,020	28,020	28,020	28,020	343,442	352,075	382,905
Service charges - electricity revenue	5,237	5,237	5,237	5,237	5,237	5,237	5,237	5,237	5,237	5,237	5,237	5,237	62,843	60,801	70,078
Service charges - water revenue	2,715	2,715	2,715	2,715	2,715	2,715	2,715	2,715	2,715	2,715	2,715	2,715	32,576	34,402	36,327
Service charges - sanitation revenue	2,123	2,123	2,123	2,123	2,123	2,123	2,123	2,123	2,123	2,123	2,123	2,123	25,479	26,906	28,413
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rentals of facilities and equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned - external investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	202	202	202	202	202	202	202	202	202	202	202	202	3,500	3,500	3,500
Liabilities and permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies - Operational	14,406	14,406	14,406	14,406	14,406	14,406	14,406	14,406	14,406	14,406	14,406	14,406	179,658	187,550	201,579
Other revenue	502	502	502	502	502	502	502	502	502	502	502	502	6,027	6,416	6,847
Cash Receipts by Source	67,314	67,314	67,314	67,314	67,314	67,314	67,314	67,314	67,314	67,314	67,314	67,314	807,770	831,410	868,903
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	3,387	3,387	3,387	3,387	3,387	3,387	3,387	3,387	3,387	3,387	3,387	3,387	40,640	40,129	51,276
Transfers and subsidies - capital (monetary allocations) (Nat / Prov)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Department Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Education Institutions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current liabilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source	70,701	70,701	70,701	70,701	70,701	70,701	70,701	70,701	70,701	70,701	70,701	70,701	848,410	871,539	920,179
Cash Payments by Type															
Employee related costs	27,271	27,271	27,271	27,271	27,271	27,271	27,271	27,271	27,271	27,271	27,271	27,271	327,257	343,211	361,911
Remuneration of councillors	1,074	1,074	1,074	1,074	1,074	1,074	1,074	1,074	1,074	1,074	1,074	1,074	12,898	13,598	14,283
Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bulk purchases - electricity	44,297	44,297	44,297	44,297	44,297	44,297	44,297	44,297	44,297	44,297	44,297	44,297	531,560	559,721	589,397
Acquisitions - water & other authority	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services	11,241	11,241	11,241	11,241	11,241	11,241	11,241	11,241	11,241	11,241	11,241	11,241	134,688	134,210	135,779
Transfers and subsidies - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - other	18,876	18,876	18,876	18,876	18,876	18,876	18,876	18,876	18,876	18,876	18,876	18,876	202,518	213,461	224,250
Other expenditure	100,759	100,759	100,759	100,759	100,759	100,759	100,759	100,759	100,759	100,759	100,759	100,759	1,208,197	1,254,479	1,323,680
Cash Payments by Type	198,218	198,218	198,218	198,218	198,218	198,218	198,218	198,218	198,218	198,218	198,218	198,218	2,476,109	2,595,280	2,736,797
Other Cash Flow Payments by Type															
Capital assets	6,307	6,307	6,307	6,307	6,307	6,307	6,307	6,307	6,307	6,307	6,307	6,307	75,687	66,191	69,282
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Cash Flow Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Payments by Type	204,525	204,525	204,525	204,525	204,525	204,525	204,525	204,525	204,525	204,525	204,525	204,525	2,551,796	2,661,471	2,806,079
NET INCREASE/DECREASE IN CASH HELD	(34,824)	(34,824)	(34,824)	(34,824)	(34,824)	(34,824)	(34,824)	(34,824)	(34,824)	(34,824)	(34,824)	(34,824)	(448,386)	(84,932)	(85,904)
Carry-over equivalent at the monthly year begin:	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Carry-over equivalent at the monthly year end:	(34,824)	(34,824)	(34,824)	(34,824)	(34,824)	(34,824)	(34,824)	(34,824)	(34,824)	(34,824)	(34,824)	(34,824)	(448,386)	(448,386)	(448,386)

MONTHLY PROJECTIONS OF CAPITAL EXPENDITURE BY VOTE AND FUNCTION

MP305 Lekwa - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

R thousand	Description	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	
1	Capital Expenditure - Functional	1 417	1 417	1 417	1 417	1 417	1 417	1 417	1 417	1 417	1 417	1 417	1 417	1 417	17 000	17 000	17 000
	Governance and administration	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Executive and council	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Finance and administration	1 417	1 417	1 417	1 417	1 417	1 417	1 417	1 417	1 417	1 417	1 417	1 417	1 417	17 000	17 000	17 000
	Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Community and public safety	4	4	4	4	4	4	4	4	4	4	4	4	4	50	4 053	5 058
	Community and social services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Sport and recreation	4	4	4	4	4	4	4	4	4	4	4	4	4	50	4 000	5 000
	Public safety	-	-	-	-	-	-	-	-	-	-	-	-	-	-	53	58
	Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Economic and environmental services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Planning and development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Road transport	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Trading services	4 886	4 886	4 886	4 886	4 886	4 886	4 886	4 886	4 886	4 886	4 886	4 886	4 886	68 637	34 674	38 376
	Energy sources	708	708	708	708	708	708	708	708	708	708	708	708	708	8 500	19 674	21 376
	Water management	2 511	2 511	2 511	2 511	2 511	2 511	2 511	2 511	2 511	2 511	2 511	2 511	2 511	30 137	6 000	-
	Waste water management	167	167	167	167	167	167	167	167	167	167	167	167	167	2 000	9 000	9 000
	Waste management	1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500	16 000	-	-
	Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2	Total Capital Expenditure - Functional	6 307	6 307	6 307	6 307	6 307	6 307	6 307	6 307	6 307	6 307	6 307	6 307	6 307	79 887	66 191	88 282
	Funded by:																
	National Government	3 386	3 386	3 386	3 386	3 386	3 386	3 386	3 386	3 386	3 386	3 386	3 386	3 386	40 637	49 139	51 228
	Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	allocations) (Not / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Transfers recognised - capital	3 386	3 386	3 386	3 386	3 386	3 386	3 386	3 386	3 386	3 386	3 386	3 386	3 386	40 637	49 139	51 228
	Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Internally generated funds	2 921	2 921	2 921	2 921	2 921	2 921	2 921	2 921	2 921	2 921	2 921	2 921	2 921	35 650	17 053	17 056
	Total Capital Funding	6 307	6 307	6 307	6 307	6 307	6 307	6 307	6 307	6 307	6 307	6 307	6 307	6 307	79 887	66 191	88 282

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QUARTELY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

STRATEGIC IMPLEMENTATION PLAN 2023/2024

Municipal KPA Basic Service Delivery and Infrastructure Development

Municipal Priority Provision of efficient and effective solid waste management service

- Improve Water and Sanitation provision
- Provide reliable electricity supply

Provision of safe and dependable roads

- Provision of efficient and effective fleet services

Strategic Objective Provision of basic services (solid waste removal by 100%, emergency fire, Traffic Control, Disaster, Parks & Recreational Facilities and Libraries)

Provision of basic services (water 100%, sanitation 100%, electricity 100% and roads 100%)

Impact statement: Improved quality of life and safe living

KPI NO	KPI	5 Year Target	2023/24 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Ward Location / Regional Identifier	Annual Budget	Revenue Source	Portfolio of Evidence	Department
1	Percentage households with refuse removal services	100% households with access to refuse removal service	100% (30518) households with access to refuse removal service	100%	100%	100%	100%	1, 2, 3, 4, 5, 6, 7, 8, 10, 11, 14, 15	1 090.000.00	Internal Funding	Refuse Removal Schedule	Community Services & Safety

KPI NO	KPI	5 Year Target	2023/24 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Ward Location / Regional Identifier	Annual Budget	Revenue Source	Portfolio of Evidence	Department
2	Percentage businesses with refuse removal services	100% of businesses with access to refuse removal service	% of businesses with access to refuse removal service	100%	100%	100%	100%	10	420 000.00	Internal Funding	Refuse Removal Schedule	Community Services & Safety
3	Percentage Upgrading of Standerton landfill site	100% Upgrade of Standerton site	100% Upgrade of Standerton Landfill site	25% (1 Progress report)	25% (1 Progress report)	25% (1 Progress report)	25% (1 Progress report)	1,2,3,4,5,6,7,8,10,11,14 & 15	6 000 000.00	Internal Funding	Progress report	Community Services & Safety
4	Improved landfill site compliance	100% Morgenzon Landfill compliance	Designs for rehabilitation of Morgenzon rehabilitation	Appointment of Consultant	Completion of designs	Preparation of Tender document	Advertisement of the tender	14	200 000.00	MIG	Appointment Letter, Designs, Tender Document, Advert	Community Services & Safety
5	CBD street cleaning reported on quarterly	20 reports on CBD cleaning	4 reports prepared on CBD street cleaning	1 Report	1 Report	1 Report	1 Report	10	3 000 000.00	Internal Funding	Schedule of Street Cleaning, Dated pictures	Community Services & Safety
6	Number of illegal dumping sites cleared and removed	24 illegal dumping sites removed / cleared	6 illegal dumping sites cleared and removed	1 Report	1 Report	1 Report	1 Report	MP305	3 000 000.00	Internal Funding	Illegal dumping site schedule and report.	Community Services & Safety
7	Emergency, fire and rescue services rendered	20 reports on emergency, fire and rescue services rendered	4 Reports on emergencies, accidents, house fires and veld fires attended to	1 Report	1 Report	1 Report	1 Report	MP305	400 000.00	Internal Funding	Report on Emergency and Rescue Services	Community Services & Safety
8	Conduct safety awareness campaigns	60 awareness campaigns conducted	12 safety awareness campaigns conducted	3 awareness campaigns conducted	3 awareness campaigns conducted	3 awareness campaigns conducted	3 awareness campaigns conducted	MP305	20 000.00	Internal Funding	Pictures or attendant register	Community Services & Safety

KPI NO	KPI	5 Year Target	2023/24 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Ward Location / Regional Identifier	Annual Budget	Revenue Source	Portfolio of Evidence	Department
9	Traffic law enforcement undertaken	240 roadblocks added	48 roadblocks conducted	12 roadblocks conducted	12 roadblocks conducted	12 roadblocks conducted	12 roadblocks conducted	1, 2, 3, 4, 5, 6, 7, 8, 10, 11, 14, 15	50 000.00	Internal Funding	Trailor Report	Community Services & Safety
10	Number of reports on management of cemeteries	20 reports on the management of cemeteries	4 Reports	1 Report	1 Report	1 Report	1 Report	1, 2, 3, 4, 5, 6, 7, 10, 11, 14, 15	75 000.00	Internal Funding	Maintenance Report	Community Services & Safety
11	Number of reports on management of parks and amenities	20 reports on the management of parks and amenities	4 Reports	1 Report	1 Report	1 Report	1 Report	MP305	75 000.00	Internal Funding	Maintenance Report	Community Services & Safety
12	Number of reports on library promotions conducted	20 reports on library promotions	4 Reports	1 Report	1 Report	1 Report	1 Report	MP305	2 500.00	Internal Funding	Pictures of attendant register	Community Services & Safety
13	Number of reports on library material circulated	20 reports on library material circulated	4 Reports	1 Report	1 Report	1 Report	1 Report	2, 4, 10, 14	2 500.00	Internal Funding	Pictures of attendant register	Community Services & Safety
14	100% access to water	Reduce water losses	Calibration of 5 Bulk Meters @ WTW	Procurement of service provider	Calibration of 1 Bulk Meters @ WTW	Calibration of 2 Bulk Meters @ WTW	Calibration of 2 Bulk Meters @ WTW	10		Internal	Quarterly Progress Report	Technical Services
15			Repair of 1000 water leaks	250 water leaks repaired	250 water leaks repaired	250 water leaks repaired	250 water leaks repaired	1-12,14 & 15		Internal	Quarterly Progress Report	Technical Services
16		Construction of reservoirs	Construction of Kiesler reservoir and pressure tower	Construction @25%	Construction @50%	Construction @75%	Construction @100%	10	R27,952,351	MIG	Quarterly Progress Report	Technical Services

KPI NO	KPI	5 Year Target	2023/24 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Ward Location / Regional Identifier	Annual Budget	Revenue Source	Portfolio of Evidence	Department
17		Provision of water to areas without access	Installation of two boreholes	Procurement of Contractor.	Installation of one borehole	Installation of one borehole	Not Applicable for reporting in Q4	9; 12	R1,000,000	MIG	Quarterly Progress Report	Technical Services
18		Refurbishment of Water Infrastructure.	Refurbishment of Morgenzon raw water pumping units	Procurement of Contractor	Implementation on and 100% completion	Not Applicable for reporting in Q3	Not Applicable for reporting in Q4	14	R1,200,000	MDRG	Progress Reports	Technical Services
19		Approved water Service Development plan (WSDP)	Develop WSDP	Request MISA to assist with development of WSDP.	Follow up for confirmation of development of WSDP from MISA.	50% development of WSDP	100% development of WSDP.	1 to 15	None		Progress Reports	Technical Services
20	100% access to sanitation	Approved Operation and Maintenance Plan	Develop Operation and Maintenance Plan	Request MISA to assist with development of the Operation and Maintenance Plan	Follow up for confirmation of development of WSDP from MISA.	50% development of Operation and Maintenance Plan	100% development of Operation and Maintenance Plan	MP305			Quarterly Progress Report	Technical Services
21		Reduce Sanitation Backlogs	Installation of 100 VIP toilets	Procurement of Contractor	Progress @ 25%	Progress @ 50%	Progress @ 100%	9; 12; 13	R2,000,000	MIG	Progress Reports	Technical Services
22		Refurbishment of sanitation infrastructure	Refurbishment of t of Johan, Steijn and Rooikppen sewer pump stations	Procurement of Contractor	Implementation on and completion	Not Applicable for reporting in Q3	Not Applicable for reporting in Q4	4	R2,750,000	MDRG	Progress Reports	Technical Services
23	100% access to electricity	40 Km of bulk electricity infrastructure upgraded	Construction of 2km bulk electricity line to Meyerville.	Issuing of job card for the construction of the line to appointed Service Provider.	Construction @25%	Construction @50%	Construction @100%	4	R2,000,000	Internal	Quarterly Progress Report	Technical Services

KPI NO	KPI	5 Year Target	2023/24 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Ward Location / Regional Identifier	Annual Budget	Revenue Source	Portfolio of Evidence	Department
24		A, B & C Substations upgraded	A substation upgraded. (Installation of 20 MVA transformer)	Not Applicable for reporting in Q1	Transformer delivered	Installation @50%	Installation @100%	7	R7,000,000	INEP	Quarterly Progress Report	Technical Services
25		Upgrade of Electricity Infrastructure	Design for 11kV line between A Substation and Rookkoppen.	Survey	Design @25%	Design @50%	Design @100%	11	R1,500,000	INEP	Quarterly Progress Report	Technical Services
26		NMD upgraded to 110MVA	Submit request to Eskom for upgrade of NMD	Submit request to Eskom for upgrade of NMD	Follow up on request submitted to Eskom	Follow up on request submitted to Eskom	Follow up on request submitted to Eskom	MP305			Quarterly Progress Report	Technical Services
27		Improve street lighting	Design and tender documentation for installation of high masts lights	Appointment of Consultant	Designs @25%	Designs @50%	Designs @100%	8; 10	R400,000	MIG	Quarterly Progress Report	Technical Services
28			Repair 400 street lights	100 street lights repaired	100 street lights repaired	100 street lights repaired	100 street lights repaired	3,4,8,10	R2,500,000	Internal	Monthly progress reports	Technical Services
29			Repair 20 high mast lights	5 high mast lights repaired	5 high mast lights repaired	5 high mast lights repaired	5 high mast lights repaired	1,2,3,4, 5,6,7,15, 12, 14	R3,500,000	internal	Monthly progress reports	Technical Services
30		Improve revenue enhancement	Installation of 100 electricity meters	Installation of 25 electricity meters	Installation of 25 electricity meters	Installation of 25 electricity meters	Installation of 25 electricity meters	1 to 11, 13 & 15	R2,100,000	Internal	Monthly progress reports	Technical Services
31		Develop and Implement Strategy Document	EDMS Strategy Document developed	Inspection and data collection	Consultation on draft strategy document	Draft strategy document developed	EDMS Strategy Document developed	MP305	R0	Internal	Quarterly progress report	Technical Services

KPI NO	KPI	5 Year Target	2023/24 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Ward Location / Regional Identifier	Annual Budget	Revenue Source	Portfolio of Evidence	Department
32		Development and implementation of Electricity Maintenance Plan	Development of Electricity Maintenance Plan	Inspection and data collection	Consultation on draft maintenance plan developed	Draft electricity maintenance document developed	Electricity Maintenance Plan developed	MP305	R0	Internal	Quarterly progress report	Technical Services
33		Rehabilitate Electricity Infrastructure	Rehabilitation of water drainage system, installation of 0.5HP and drainage pipe (showground, BB and Sakhile switching stations), Rehabilitation of water drainage system, Installation of storm water drainage pump (ext-8 switching station), Rehabilitation of breakers and cubicles (Standerton Charl Cilliers street, Standerton town Handel str, Colligny str, Burger str. and Replace 6 x wooden poles at R-line.	Procurement of Contractor	Implementation on and completion	Not Applicable for reporting in Q3	Not Applicable for reporting in Q4	1,2,3, 5,6,8,9,10,11	R1,575,000	MDRG	Progress Reports	Technical Services

KPI NO	KPI	5 Year Target	2023/24 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Ward Location / Regional Identifier	Annual Budget	Revenue Source	Portfolio of Evidence	Department
34	192 km of Roads paved/tarred	Roads and Storm water Master Plan Developed	Roads and Storm water Master Plan Developed	No reporting in Q1	Procurement of Service Provider	Roads & Storm water master plan @10%	Roads & Storm water master plan @25%	MP305			Quarterly Progress report	Technical Services
35		20km road constructed	Designs developed for 4km of Roads to be constructed	Develop and submit business plan	Follow up on confirmation of funding	Appointment of Consultant	Designs developed.	4, 8, 10		Internal	Quarterly Progress report	Technical Services
36		20km road rehabilitated	Design and tender documentatio n for 5km Bauman street to be rehabilitated.	Appointment of Consultant	Designs @25%	Designs @50%	Designs @100%	8, 10	R400,000	MIG	Quarterly Progress report	Technical Services
37			Construction of wing walls and extension of reno mattress or construction of gabions for embankment downstream. (Sakhile ward 11) Protection on both sides of the bridge. Cleaning of river bed and culverts	Procurement of Contractor	Implementati on and completion	Not Applicable for reporting in Q3	Not Applicable for reporting in Q4	11	R1,100,000	MDRG	Quarterly Progress report	Technical Services
38	Dependable fleet management	30 vehicles procured	Procure 4 vehicles	Not Applicable for reporting in Q1	Supply Chain processes completed	Not Applicable for reporting in Q3	Receiveal and registration of vehicles.	MP305	10,000,000	Internal	Registration Certificates / Invoice	Technical Services
39		Disposal of 40 vehicles	Disposal of 8 vehicles	Identify and submit list of vehicles for disposal	Follow up on progress of disposal	Follow up on progress of disposal	Transfer of disposed vehicles.	MP305	N/a	N/a	Transfer Certificate	Technical Services

KPI NO	KPI	5 Year Target	2023/24 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Ward Location / Regional Identifier	Annual Budget	Revenue Source	Portfolio of Evidence	Department
40		Develop maintenance plan	Maintenance plan developed	Draft maintenance plan developed	Draft maintenance plan reviewed	Maintenance plan developed	Maintenance plan approved.	MP305	N/A	N/A	Maintenance Plan	Technical Services
Municipal KPA: Municipal Transformation and Institutional Development												
Municipal Priority: Improved and capable institution												
Customer Care												
Improved individual and organizational performance												
Municipal employees and councillors trained – compliance and adherence to the approved WSP												
Strategic Objective: A Capable, Ethical and Developmental State												
Impact statement: Improved organizational performance												
41	100% reduction in litigation	% Of litigation reduced	20%	4%	4%	4%	4%	MP305	Operational	Internal	Quarterly report	Office of the Municipal Manager
42	100% senior management with signed performance agreements	% signed performance agreements for senior managers	100%	100%	100%	100%	100%	MP305	Operational	Internal	Signed performance agreements	All Departments
43	100% senior management performance assessments conducted	% performance assessments conducted for senior managers	100%	100%	100%	100%	100%	MP305	Operational	Internal	Performance assessment reports	All Departments
44	Number of departmental meetings held		12 Departmental meetings held	3 Departmental meetings held	3 Departmental meetings held	3 Departmental meetings held	3 Departmental meetings held	MP305	Operational	Internal	Notice & Agenda; Minutes	All Departments

KPI NO	KPI	5 Year Target	2023/24 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Ward Location / Regional Identifier	Annual Budget	Revenue Source	Portfolio of Evidence	Department
45	60 LLF meetings	Number of LLF meetings held	12 LLF Meetings held	3 LLF Meetings held	3 LLF Meetings held	3 LLF Meetings held	3 LLF Meetings held	MP305	Operational	Internal	Notice & Agenda; Minutes	Corporate Services
46	10 workshops on prosecuting and presiding disciplinary cases	Number of workshops conducted	2	1	1	Not Applicable for reporting in Q3	Not Applicable for reporting in Q4	MP305	Operational	Internal	Notice & Agenda and attendance register	Corporate Services
47	Number of reports on disciplinary hearings	Reports on disciplinary matters attended to	4 Reports	1 Report	1 Report	1 Report	1 Report	MP305	Operational	Internal	Signed reports	Corporate Services
48	Number of report on Centralized 24/7 customer care service	Centralized 24/7 customer care service	4 Reports	1 Report	1 Report	1 Report	1 Report	MP305	Operational	Internal	Signed reports	Corporate Services
49	Efficient, effective IT Services	Upgraded IT Infrastructure to meet Business needs	20%	4%	4%	4%	4%	MP305	Operational	Internal	Quarterly report	Corporate Services
50	Approved 5-year organogram	Developed recruitment plan and review of Organogram	Annually reviewed organogram and recruitment plan	1 Recruitment plan	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	1 Reviewed organogram	MP305	Operational	Internal	Signed Recruitment plan and council resolution for Organogram	Corporate Services
51	Annual Review of HRD Strategy	Approved HRD Strategy	1	1	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	Not Applicable for reporting in Q4	MP305	Operational	Internal	Council resolution; Approved HRD Strategy	Corporate Services

KPI NO	KPI	5 Year Target	2023/24 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Ward Location / Regional Identifier	Annual Budget	Revenue Source	Portfolio of Evidence	Department
52	Annual development and implementation of WSP	Approved WSP	1	1	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	Not Applicable for reporting in Q4	MP305	Operational	Internal	Approved WSP	Corporate Services
53	Annual development and implementation of EE Plan and Report	Submitted Employment Equity Plan to Dept. of Labour	1	1	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	Not Applicable for reporting in Q4	MP305	Operational	Internal	Letter of submission and EEP	Corporate Services
54	Efficient and effective Automated Leave Management	Automated Leave Management	1	1	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	Not Applicable for reporting in Q4	MP305	Operational	Internal	Leave Management automation report; leave system screenshot	Corporate Services
55	Develop, approved and implement IPMS	Implementation report on IPMS	4	1	1	1	1	MP305	Operational	Internal	IPMS implementation reports	Corporate Services
56	% Individual Employees with signed performance agreements	100 % signed performance agreements	100%	25%	25%	25%	25%	MP305	Operational	Internal	Signed performance agreements	Corporate Services
57	Number of reports on document management system	Improved document management system	4 Reports on document management system	1	1	1	1	MP305	Operational	Internal	Quarterly report	Corporate Services

KPI NO	KPI	5 Year Target	2023/24 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Ward Location / Regional Identifier	Annual Budget	Revenue Source	Portfolio of Evidence	Department
58	Annual review of Job Descriptions	% Updated Job Descriptions	20%	4%	4%	4%	4%	MP305	Operational	Internal	Quarterly report	Corporate Services
59	% completion of skills audit	Completion of skills audit report	100%	Not Applicable for reporting in Q1	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	100%	MP305	Operational	Internal	Skills audit report	Corporate Services
60	Verification of qualifications	Qualifications verified	1	Not Applicable for reporting in Q1	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	1	MP305	Operational	Internal	Qualification verification report	Corporate Services
Municipal KPA : SPATIAL RATIONALE												
Municipal Priority : Integrated Human Settlements												
Strategic objective: Viable communities												
Impact statement: Reduced unemployment and poverty												
61	Council adopted IDP, Budget and PMS process plan	Five (5) IDP, Budget and PMS process plans	2024/25 IDP, Budget and PMS process plan	Adopt IDP, Budget and PMS Process Plan	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	Not Applicable for reporting in Q4	MP305	Operational	Internal	Council Resolution and IDP/Budget/PMS Process Plan	Planning & Economic Development
62	Strategic Planning Session convened	Five (5) Strategic Planning sessions	1 Strategic Planning Session convened	Not Applicable for reporting in Q1	Not Applicable for reporting in Q2	Strategic planning session held	Not Applicable for reporting in Q4	MP305	R120,000.00	Internal-Funding	Attendance Register and the Report of the Strategic Planning Session	Planning & Economic Development

KPI NO	KPI	5 Year Target	2023/24 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Ward Location / Regional Identifier	Annual Budget	Revenue Source	Portfolio of Evidence	Department
63	Approved 2024/25 IDP	Five (5) annual reviews of 2022/23- 2026/27 IDP	2024/25 IDP approved	Situational Analysis Report	Strategic Development Report	Draft IDP	Final IDP	MP305	R250,000.00	Internal-Funding	Q1: Situational Analysis Report, Q2: Strategic Development Report, Q3: Draft IDP and Council Resolution, Q4: Final IDP and Council Resolution	Planning & Economic Development
64	Number of IDP Representative Meetings Convened	20 IDP Representative Forum meetings convened	4 IDP Forum meetings	1 IDP Rep Forum meeting	1 IDP Rep Forum meeting	1 IDP Rep Forum meeting	1 IDP Rep Forum meeting	MP305	Operational	Internal	Q1-Q4: Minutes and Attendance Register	Planning & Economic Development
65	Number of progress reports on townships established	Five (5) township establishments	4 Progress reports on 3 townships established (Morgenon Ext 5, Sakhile Ext 7, Standerton Ext 11)	1 Progress report	1 Progress report	1 Progress report	1 Progress report	9; 10; 14	GSDM: R1 000 000; DHS: R3143/Even ; DBSA: R3 297 762,90	GSDM Funded, DHS Funding, DBSA Funding	Q1-Q4: Progress Reports	Planning & Economic Development
66	Number of Progress Reports on Development Applications Processed and Approved	20 Reports on Development Applications	4 Reports on Development Applications	1 Progress report	1 Progress report	1 Progress report	1 Progress report	MP305	R800,000	Town Planning Revenue-Development Applications	Q1-Q4: Progress Reports	Planning & Economic Development

KPI NO	KPI	5 Year Target	2023/24 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Ward Location / Regional Identifier	Annual Budget	Revenue Source	Portfolio of Evidence	Department
67	Revenue Generated from Bulk Contribution Tariffs	20 Reports	4 Reports on Implementation of Bulk Contribution Policy	1 Progress report	1 Progress report	1 Progress report	1 Progress report	MP305	R100,000	Town Planning Revenue-Bulk Contributions	Q1-Q4; Progress Reports	Planning & Economic Development
68	Number of progress reports on precinct plans developed	Five (5) land use management system review/developed	4 Progress reports on development of 2 Precinct plans for Riverpark and Sakhile - (Tsotetsi Str & Hlongwane Drive)	1 Progress report	1 Progress report	1 Progress report	1 Progress report	1; 2; 10; 11	R1,600,000	Internal-Funding	Q1-Q4; Progress Reports	Planning & Economic Development
69	Frequency Review of SDF	Reviewed Spatial Development Framework	Review of Spatial Development Framework	1 Progress report	1 Progress report	1 Progress report	1 Progress report	MP305	R2,000,000	Internal-Funding	Q1-Q4; Progress Reports	Planning & Economic Development
70	Number of progress reports on informal settlements upgraded	Five (5) informal settlements upgrading	4 Progress reports on 1 Informal settlement upgraded (Weliamo); Subdivision of Erf 7847 and 5348 Sakhile Ext 4	1 Progress Report	1 Progress Report	1 Progress Report	1 Progress Report	2	R1,000,000.	Internal-Funding	Q1-Q4; Progress Reports	Planning & Economic Development
71	Number of Stands identified for disposal	65 Stands disposed	4 Progress reports on stands identified for disposal	1 Progress Report	1 Progress Report	1 Progress Report	1 Progress Report	MP305	Operational	Internal	Q1-Q4; Progress Reports	Planning & Economic Development

KPI NO	KPI	5 Year Target	2023/24 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Ward Location / Regional Identifier	Annual Budget	Revenue Source	Portfolio of Evidence	Department
72	Number of Municipal Owned Properties Leased	20 Reports Property Lease Agreements	4 Progress Reports on Leased Properties	1 Progress Report	1 Progress Report	1 Progress Report	1 Progress Report	MP305	Operational	Internal	Q1-Q4; Progress Reports	Planning & Economic Development
73	Number of Regional Cemeteries Established	3 Regional cemeteries established	4 progress reports on the establishment of 2 regional cemeteries (Standerton & Morgenzon)	1 Progress Report	1 Progress Report	1 Progress Report	1 Progress Report	4; 14	R460,906	Internal	Q1-Q4; Progress Reports	Planning & Economic Development
74	Number of Building Plans Approved within 30 Days	250 Building Plans Approved within 30 Days	50 Building Plans Approved within 30 Days	1 Report on Building Plans Approved within 30 Days	1 Report on Building Plans Approved within 30 Days	1 Report on Building Plans Approved within 30 Days	1 Report on Building Plans Approved within 30 Days	MP305	R160,000	Building Plans Approvals	Q1-Q4; Reports on Building Plans Approved within 30 Days	Planning & Economic Development
75	Implementation of approved outdoor advertising policy	20 reports on implementation of outdoor advertising management	Management of outdoor advertising	1 Progress Report	1 Progress Report	1 Progress Report	1 Progress Report	MP305	Operational	Internal	Q1-Q4; Progress Reports	Planning & Economic Development
76	Number of informal settlements Relocated	Relocation of Five (5) informal settlements	4 Progress reports on 1 informal settlement relocated (Enkanini Camp, Mamsy village)	1 Progress Report	1 Progress Report	1 Progress Report	1 Progress Report	9	DHS: R3143/ErF	DHS Funding	Q1-Q4; Progress Reports	Planning & Economic Development

KPI NO	KPI	5 Year Target	2023/24 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Ward Location / Regional Identifier	Annual Budget	Revenue Source	Portfolio of Evidence	Department
77	Number of Reports on Human Settlements Projects	20 Reports on Human Settlements Projects	4 Reports on Human Settlements Projects	1 Progress report	1 Progress report	1 Progress report	1 Progress report	MP305	DHS Funding	DHS Funding	Q1-Q4: Progress Reports	Planning & Economic Development
78	Number of Housing Beneficiaries Registered	20 Beneficiary Management Reports	4 Beneficiary Management Reports	1 Progress report	1 Progress report	1 Progress report	1 Progress report	MP305	Operational	Internal	Q1-Q4: Progress Reports	Planning & Economic Development
79	Number of Human Settlements Awareness Campaigns Held	20 Human Settlements Awareness Campaigns	4 Human Settlements Awareness Campaigns	1 Progress report	1 Progress report	1 Progress report	1 Progress report	MP305	Operational	Internal	Q1-Q4: Progress Reports	Planning & Economic Development
80	Number of Land Invasions Reported and Attended	20 Land Invasion Reports	4 Land Invasion Reports	1 Progress report	1 Progress report	1 Progress report	1 Progress report	MP305	Operational	Internal	Q1-Q4: Progress Reports	Planning & Economic Development
81	Number of Title deeds issued to rightful owners	1000 Title Deeds transferred (RDP Houses and disposed Erven)	4 Progress reports on 200 Title deeds transferred	1 Progress Report	1 Progress Report	1 Progress Report	1 Progress Report	MP305	Operational	Internal	Q1-Q4: Progress Reports	Planning & Economic Development
Municipal KPA : Local Economic Development												
Municipal Priority: Economic growth												
Strategic objective : Reduce unemployment rate by 10% and grow local economy 3%												
Impact statement : Reduced unemployment and poverty												
MTSF Target: Spatial integration, human settlements, and local government												

KPI NO	KPI	5 Year Target	2023/24 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Ward Location / Regional Identifier	Annual Budget	Revenue Source	Portfolio of Evidence	Department
82	Number of LED Forums Held	20 LED Forums convened	4 LED Forum meetings held	1 LED Forum	1 LED Forum	1 LED Forum	1 LED Forum	MP305	Operational	Internal	Q1-Q4: Minutes and Attendance Register	Planning & Economic Development
83	Number of SMMEs supported	250 SMMEs supported	50 SMMEs supported through training interventions	Not Applicable for reporting in Q1	25 SMMEs trained	25 SMMEs trained	Not Applicable for reporting in Q4	MP305	External Funding	Funding from SLPs	Q2&Q3: Reports on SMMEs Supported	Planning & Economic Development
84	Number of SLP and CSI projects implemented	20 Reports on SLP and CSI projects implemented	4 Reports on SLP and CSI projects implemented	1 Report	1 Report	1 Report	1 Report	MP305	N/A	SASOL & Seriti Resources	Q1-Q4: Progress Reports	Planning & Economic Development
85	Number Economic Development summit held	2 Summits	Economic Summit by 31 December 2023	Not Applicable for reporting in Q1	Economic Development Summit held	Not Applicable for reporting in Q3	Not Applicable for reporting in Q4	10	R200,000.00	Internal Funding	Attendance Registers and Programme	Planning & Economic Development
86	Number of Hawkers' stalls constructed	5 informal traders hawkers stalls	Construction of hawkers' stalls in Standerion CBD	TORs	1 Report	1 Report	1 Report	10	R500,000.00	Internal Funding	Q1-Q4: Progress Report (Close Out Report & Completion Certificate)	Planning & Economic Development
87	Number of Reports on Agriculture Development Strategy	20 Reports on agricultural development strategy implemented	4 Reports on implementation of agricultural development strategy	1 Report	1 Report	1 Report	1 Report	MP305	Operational	Internal	Q1-Q4: Progress Reports	Planning & Economic Development
88	Number of Reports on Tourism Development	20 Reports on tourism and support development	4 Reports on implementation of tourism development strategy	1 Report	1 Report	1 Report	1 Report	MP305	Operational	Internal	Q1-Q4: Progress Reports	Planning & Economic Development

KPI NO	KPI	5 Year Target	2023/24 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Ward Location / Regional Identifier	Annual Budget	Revenue Source	Portfolio of Evidence	Department
		strategy implemented										
89	Number of Building Licenses Approved within 30 Days	20 Reports on Business Licenses Issued	4 Reports on Business Licenses Issued	1 Report	1 Report	1 Report	1 Report	MP305	R200,000.00	Revenue from Business Licensing	Q1-Q4: Progress Reports	Planning & Economic Development
90	Number Liquor Licenses Applications Processed within 30 Days	20 Reports on Liquor Licenses Processing	4 Reports on Liquor Licenses Processing	1 Report	1 Report	1 Report	1 Report	MP305	Operational	Internal	Q1-Q4: Progress Reports	Planning & Economic Development
Municipal KPA : Good governance and public participation												
Municipal Priority : Improved audit outcome; Community Participation												
Impact statement: Enhanced and strengthened Community Participation												
MTSF Target: Accountable, good governance and public participation												
91	5 review and Approved Public Participation Strategy	5 review and Approved Public Participation Strategy	1 reviewed and approved Public Participation Strategy	1 reviewed and approved Public Participation Strategy	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	Not Applicable for reporting in Q4	MP305	Operational	Internal		Office of the Municipal Manager
92	Functional Ward Committees	900 ward committee meetings to be held	180 Ward Committee meetings to be held	45 Ward Committee meetings held	45 Ward Committee meetings held	45 Ward Committee meetings held	45 Ward Committee meetings held	MP305			Minutes & attendance registers	Office of the Municipal Manager
93	300 ward Community Consultations held	300 ward Community Consultations held	60 Ward Community Consultation Meetings	15 Ward community consultation meetings held	15 Ward community consultation meetings held	15 Ward community consultation meetings held	15 Ward community consultation meetings held	MP305			Minutes & attendance registers	Office of the Municipal Manager

KPI NO	KPI	5 Year Target	2023/24 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Ward Location / Regional Identifier	Annual Budget	Revenue Source	Portfolio of Evidence	Department
94	300 Community outreach programmes conducted	20 Community outreach programmes conducted	4 Community outreach programmes conducted	1 Community outreach programmes conducted	1 Community outreach programmes conducted	1 Community outreach programmes conducted	1 Community outreach programmes conducted	MP305			Flyers & attendance registers	Office of the Municipal Manager
95	100% of community issues resolved	100% of community issues resolved	100% of issues resolved.	100% of issues resolved.	100% of issues resolved.	100% of issues resolved.	100% of issues resolved.	MP305			Consolidated feedback report on complaints attended	Office of the Municipal Manager
96	5 Review and Approval of OPMS Framework	5 Review and Approval of OPMS Framework	1 Review and Approval of OPMS Framework	Not Applicable for reporting in Q1	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	1 Review and Approval of OPMS Framework	MP305	N/A	N/A	Council resolution; Approved OPMS Policy	Office of the Municipal Manager
97	5 SDBIP approved	5 SDBIP approved	1 SDBIP	1 SDBIP	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	Not Applicable for reporting in Q4	MP305	N/A	N/A	Signed SDBIP	Office of the Municipal Manager
98	20 quarterly reports prepared	20 quarterly reports prepared	4 quarterly reports prepared	1 Report	1 Report	1 Report	1 Report	MP305	N/A	N/A	SDBIP reports; Council resolution	Office of the Municipal Manager
99	5 annuals performance reports prepared	5 annuals performance reports prepared	1 annual performance reports prepared	1 annual performance report prepared	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	Not Applicable for reporting in Q4	MP305	N/A	N/A	Annual Performance Report; Proof of submission to AGSA	Office of the Municipal Manager
100	5 oversight and annual reports tabled	5 oversight and annual reports tabled	1 annual report tabled	Not Applicable for reporting in Q1	Not Applicable for reporting in Q2	Tabled annual report	Not Applicable for reporting in Q4	MP305	N/A	N/A	Council resolution; Annual report	Office of the Municipal Manager

KPI NO	KPI	5 Year Target	2023/24 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Ward Location / Regional Identifier	Annual Budget	Revenue Source	Portfolio of Evidence	Department
101			1 oversight report adopted	Not Applicable for reporting in Q1	Not Applicable for reporting in Q2	Oversight report adopted	Not Applicable for reporting in Q4	MP305	N/A	N/A	Council resolution; Oversight report	Office of the Municipal Manager
102	5 strategic risks registers	Strategic risk assessment conducted	1 strategic risk register developed	Not Applicable for reporting in Q1	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	Conduct Strategic risk assessment to develop strategic risk register	MP305	Operational	Internal	Signed Risk register	Office of the Municipal Manager
103	5 strategic risks mitigating action plan	Strategic risk mitigation action plan developed and implemented	4 Progress report on risk mitigation plan implementation	1 Progress report on risk mitigation plan implementation	1 Progress report on risk mitigation plan implementation	1 Progress report on risk mitigation plan implementation	1 Progress report on risk mitigation plan implementation	MP305	N/A	N/A	Quarterly reports	All Departments
104			4 reports on strategic risk mitigating action plan implementation	1 Report	1 Report	1 Report	1 Report	MP305	N/A	N/A	Quarterly reports	Office of the Municipal Manager
105			4 Risk Committee meetings held	1 Risk Committee meeting	1 Risk Committee meeting	1 Risk Committee meeting	1 Risk Committee meeting	MP305	Operational	Internal	Notice and Agenda; Minutes	Office of the Municipal Manager
106	10 anti-fraud and anti-corruption	Number of anti-fraud and anti-corruption workshops / awareness conducted	4 anti-fraud and anti-corruption workshops / awareness	1 Awareness campaign conducted	1 Workshop conducted	1 Awareness campaign conducted	1 Workshop conducted	MP305	Operational	Internal	Flyers & attendance registers	Office of the Municipal Manager
107	Conduct 5 Audit committee charters	Reviewed and approved audit committee charter	1 Audit committee charter	Not Applicable for reporting in Q1	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	1 Audit committee charter	MP305			Approved Audit committee charter	Office of the Municipal Manager

KPI NO	KPI	5 Year Target	2023/24 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Ward Location / Regional Identifier	Annual Budget	Revenue Source	Portfolio of Evidence	Department
108	20 Audit committee meeting to be held	Number of audit committee meetings held	4 Audit committee meetings to be held	1 Audit committee meeting	1 Audit committee meeting	1 Audit committee meeting held	1 Audit committee meeting held	MP305	Operational	Internal	Notice and Agenda; Minutes	Office of the Municipal Manager
109	5 Internal audit charter	Reviewed and approved Internal audit charter	1 Internal audit charter	Not Applicable for reporting in Q1	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	1 Internal audit charter	MP305			Approved Internal Audit charter	Office of the Municipal Manager
110	5 three year rolling internal audit plan	Prepared three year rolling internal audit plan	1 three year rolling internal audit plan	Not Applicable for reporting in Q1	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	1 three year rolling internal audit plan	MP305			Approved Three year internal audit plan	Office of the Municipal Manager
111	20 Reports on implementation of annual audit plan submitted to Audit Committee	Prepared reports on implementation of annual audit plan submitted to Audit Committee	4 Reports on implementation of annual audit plan submitted to Audit Committee	1 Report on implementation of annual audit plan submitted to Audit Committee	1 Report on implementation of annual audit plan submitted to Audit Committee	1 Report on implementation of annual audit plan submitted to Audit Committee	1 Report on implementation of annual audit plan submitted to Audit Committee	MP305			Quarterly reports	Office of the Municipal Manager
112	5 Audit action plans	Number of audit action plans developed	1 Audit action plan developed and monitored for implementation	Not Applicable for reporting in Q1	1 Audit action plan developed and monitored for implementation	Not Applicable for reporting in Q3	Not Applicable for reporting in Q4	MP305			Audit action plan	All Departments
113	20 Progress report implemented on action plan	Prepared quarterly reports on AGSA action plan implementation	4 Progress reports on AGSA action plan implementation	1 Progress report on AGSA action plan implementation	1 Progress report on AGSA action plan implementation	1 Progress report on AGSA action plan implementation	1 Progress report on AGSA action plan implementation	MP305			Quarterly reports	All Departments
114		Prepared quarterly reports on Internal Audit action plan implementation	4 Progress reports on internal audit action plan	1 Progress report on internal audit action plan	1 Progress report on internal audit action plan	1 Progress report on internal audit action plan	1 Progress report on internal audit action plan	MP305			Quarterly reports	All Departments

KPI NO	KPI	5 Year Target	2023/24 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Ward Location / Regional Identifier	Annual Budget	Revenue Source	Portfolio of Evidence	Department
			implementation	implementation	implementation	implementation	implementation					
115	5 Approved Council Schedule of Council and Sub-Committees	Approved Schedule of Council and Sub-committees of Council	1 approved Schedule of Council and Sub-Committees	Not Applicable for reporting in Q1	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	1 approved Schedule of Council and Sub-Committees	MP305			Council resolution; Approved schedule	Corporate Services
116	100% Implementation of Council Resolution	number of Implementation of Council Resolution register submitted to council	4 Council Resolutions implementation tracking register	1	1	1	1	MP305			Council resolution implementation reports; Council Resolution	Corporate Services
117	20 council sittings	Number of council sitting coordinated/supported	4 council sittings	1 Council sitting	1 Council sitting	1 Council sitting	1 Council sitting	MP305			Notice and Agenda; Minutes	Corporate Services
118	20 mayoral Com sittings	Number of Mayoral Committee held	4 mayoral Com sittings	1 Mayoral Committee sitting	1 Mayoral Committee sitting	1 Mayoral Committee sitting	1 Mayoral Committee sitting	MP305			Notice and Agenda; Minutes	Corporate Services
119	120 Section 79 meetings to be held	Number of Section 79 meetings held	24 Section 79 meetings to be held	6 Section 79 meetings held	6 Section 79 meetings held	6 Section 79 meetings held	6 Section 79 meetings held	MP305			Notice and Agenda; Minutes	Corporate Services
120	Number of section 80 Meetings to be held	60 Section 80 meetings held	12 Meeting to be held	3 Meetings held	3 Meetings held	3 Meetings held	3 Meetings held	MP305			Notice and Agenda; Minutes	Corporate Services

KPI NO	KPI	5 Year Target	2023/24 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Ward Location / Regional Identifier	Annual Budget	Revenue Source	Portfolio of Evidence	Department
121	Approved Youth development strategy	Youth programmes implemented	Youth development Strategy approved by 2023-07-31	Approved Youth development strategy	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	Not Applicable for reporting in Q4	MP305			Council Resolution; Approved Youth Development Strategy	Community Services & Safety
122	Implementation of approved Youth development strategy	20 reports on implementation of youth development strategy	4 Reports on implementation of approved youth development strategy	1 Report	1 Report	1 Report	1 Report	MP305			Quarterly reports	Community Services & Safety
123	Number of reports on HIV/AIDS plan implemented	20 Reports on implementation of HIV/AIDS plan	4 Reports on implementation of HIV/AIDS plan	1 Report	1 Report	1 Report	1 Report	MP305			Quarterly reports	Community Services & Safety
124	Number of Sports Council meetings held	20 sports council meetings held	Number of Sports Council meetings held by 2024-06-30	1 Meeting	1 Meeting	1 Meeting	1 Meeting	MP305			Notice and Agenda; Minutes	Community Services & Safety
125	Number of Civil Society meetings convened	20 Civil society meetings convened	4 Civil society meetings convened	1 Meeting	1 Meeting	1 Meeting	1 Meeting	MP305			Notice and Agenda; Minutes	Community Services & Safety
126	Number of Anti gender-based Violence Campaigns conducted	20 Anti gender-based violence campaigns conducted	4 Anti gender-based Violence Campaigns conducted	1 Campaign	1 Campaign	1 Campaign	1 Campaign	MP305			Flyers & attendance registers	Community Services & Safety
127	Number of women's forum meetings	20 Women's forum meetings held	4 Women's forum meetings held	1 Meeting	1 Meeting	1 Meeting	1 Meeting	MP305			Notice and Agenda; Minutes	Community Services & Safety

KPI NO	KPI	5 Year Target	2023/24 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Ward Location / Regional Identifier	Annual Budget	Revenue Source	Portfolio of Evidence	Department
128	Number of People Living with Disabilities forum meetings held	20 Forum meetings with people living with disabilities	4 Forum meetings of People Living with Disabilities forum meetings held	1 Meeting	1 Meeting	1 Meeting	1 Meeting	MP305			Notice and Agenda; Minutes	Community Services & Safety
Municipal KPA : Financial Viability and management												
Municipal Priority : Improve financial viability of the Municipality through the implementation of the Financial Recovery Plan & Financial Long-Term Plan												
Strategic objective : To render the Municipality fully financially sustainable												
Impact statement: Reduced unemployment and poverty												
129	Collection Rate 95%	Implementation of Revenue Enhancement Strategy	65%	60%	62%	60%	65%	MP305			Quarterly report	Budget & Treasury
130	Cost / Cash Coverage = 6 Months	Cash Flow Management	1 month	0.5 months	0.5 months	0.5 months	1 months	MP305			Quarterly report; Cash flow management committee minutes	Budget & Treasury
131	Reduction of UJiW Expenditure R 100 mil	Implementation of UJiW Expenditure Reduction Strategy	R 1.8 billion	R 2.1 billion	R 2. billion	R 1.9 billion	R 1.8 billion	MP305			Quarterly report	Budget & Treasury
132	Efficient Contract Management	Implementation of Contract Management Framework	R 30 mil	R 36 mil	R 34 mil	R 32 mil	R 30 mil	MP305			Quarterly report	Budget & Treasury

KPI NO	KPI	5 Year Target	2023/24 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Ward Location / Regional Identifier	Annual Budget	Revenue Source	Portfolio of Evidence	Department
133	Number of service provider performance monitoring reports prepared	20 Reports on service provider performance monitored	4 Reports on service provider performance monitoring	1 Report on service provider performance monitored	1 Reports on service provider performance monitoring	1 Reports on service provider performance monitoring	1 Reports on service provider performance monitoring	MP305			Quarterly report	All Departments
134	GRAP Compliant FAR	Asset Management: Prepare a GRAP and mSCOA compliant Fixed Asset Register (FAR)	GRAP & mSCOA Compliant Assets Register	Assets Verification	Assets Verification	Completion of FAR	Reconciliation of FAR	MP305			Quarterly report	Budget & Treasury
135	Cost Reflective Tariffs	Cost of Supply Study	Reduction of Trading Services Operating Deficit	Reduction of Trading Services Operating Deficit	Reduction of Trading Services Operating Deficit	Trading Services operating on Surplus	Trading Services operating on Surplus	MP305			Quarterly report	Budget & Treasury
136	Reduction of Accounting deficit on Budget	Demonstrable prove of implementation Budget Funding Plan	(R 252 mil)	Develop Budget Funding Plan	Implementati on of Budget Funding Plan	Implementati on of Budget Funding Plan	Implementati on of Budget Funding Plan	MP305			Quarterly report	Budget & Treasury
137	Reduce outstanding creditors to R 2.7 billion	Ring Fence Major Creditors under repayment as from 2025 financial year	R -	R -	R -	R -	R -	MP305			Quarterly report	Budget & Treasury
138	Number of reports on FRP implementation	Implementation of mandatory financial recovery intervention	12 Reports on FRP Implementation	3 FRP Reports	3 FRP Reports	3 FRP Reports	3 FRP Reports	MP305			Monthly report	All Departments

8

3 YEAR CAPITAL PLAN

8.1 MIG Grant Projects

IDP No	Project name	2023/2024 FY	2024/2025 FY	2025/2026 FY	Scope for 2023/2024 FY	Planned job opportunities for 2023/2024 FY	Ward Location	Ward/s Benefiting
MIG 01/2324	Upgrading of the Standerton Bulk Water Supply System phase 3	27 952 311			Construction of Kieser Reservoir & Pressure Tower (Phase 2)	20	10	10
MIG 02/2324	Installation of VIP toilets	2 000 000	3 000 000	5 000 000	Installation of 100 VIP toilets	20	9, 12 & 13	9, 12 & 13
MIG 03/2324	Installation of boreholes	1 000 000	6 000 000		Installation of two boreholes	4	9, 12 & 13	9, 12 & 13
MIG 04/2324	Rehabilitation of 5km tarred road (Bauman Street) adjoining the R39 and R50 Provincial Roads	400 000	10 000 000	15 000 000	Design and tender documentation			
MIG 05/2324	Installation of High mast lights within Lekwa LM	400 000	4 000 000	5 000 000	Design and tender documentation			
MIG 06/2324	Fencing of Cemeteries within Lekwa LM	184 289	4 000 000	5 000 000	Design and tender documentation			
MIG 06/2324	Rehabilitation of Morgenon landfill Site	200 000	6 000 000	4 000 000	Design and tender documentation		14	14
MIG 01/2425	Installation of Market Stalls		464 700	850 000				
	Project Management Unit	1 691 400	1 761 300	1 834 200	PMU Operational Cost			
	TOTAL	33 828 000	35 226 000	36 684 200				

INEP

IDP No	Project name	2023/2024 FY	2024/2025 FY	2025/2026 FY	Scope for 2023/2024 FY	Project category	HH to benefit	Planned job opportunities for 2023/2024 FY	Ward Location	Ward/s Benefitting
INEP 01/2324	Upgrade of A Sub Station	7 000 000	15 674 000	16 376 000	Upgrade of A substation phase 2	Electricity	28000	5	7	1,2,3,4,5,6,7,8,10,11 & 15
INEP 02/2324	Construction of 11Kv, SWS at Rooikoppen (pre- Eng)	1 500 000			Design for 11KV line between A Substation and Rooikoppen.					
	TOTAL	8 500 000	15 674 000	16 376 000				5		

EPWP

IDP No	Project name	2023/2024 FY	Scope for 2023/2024 FY	Project category	HH to benefit	Planned job opportunities for 2023/2024 FY	Ward Location	Ward/s Benefitting
EPWP 01/2223	Keep Lekwa Clean	1 643 000	Keep Lekwa Clean	Environment	TBC	40	1,2,3,4,5,6,7,8,10,11,14 & 15	1,2,3,4,5,6,7,8,10,11,14 & 15
	TOTAL	1 643 000						

INTERNALLY FUNDED

IDP No	Project name	2023/2024 FY	Scope for 2023/2024 FY	Project category	HH to benefit	Planned job opportunities for 2023/2024 FY	Ward Location
LLM 01/2324	Upgrade of the Standerton Landfill Site	18 000 000	Upgrade of the Standerton Landfill Site	Solid Waste	TBC	40	8
	TOTAL	18 000 000					

A series of reporting requirements are outlined in the MFMA. Both the Mayor and the Accounting Officer have clear roles to play in preparing and presenting these reports. The SDBIP provides the basis for generating these financial and non-financial reports, for which the MFMA gives very clear guidelines. The reports then allow the Councillors to monitor the implementation of service delivery programmes and initiatives. The following planning and reporting cycle will be fully implemented in Lekwa Local Municipality.

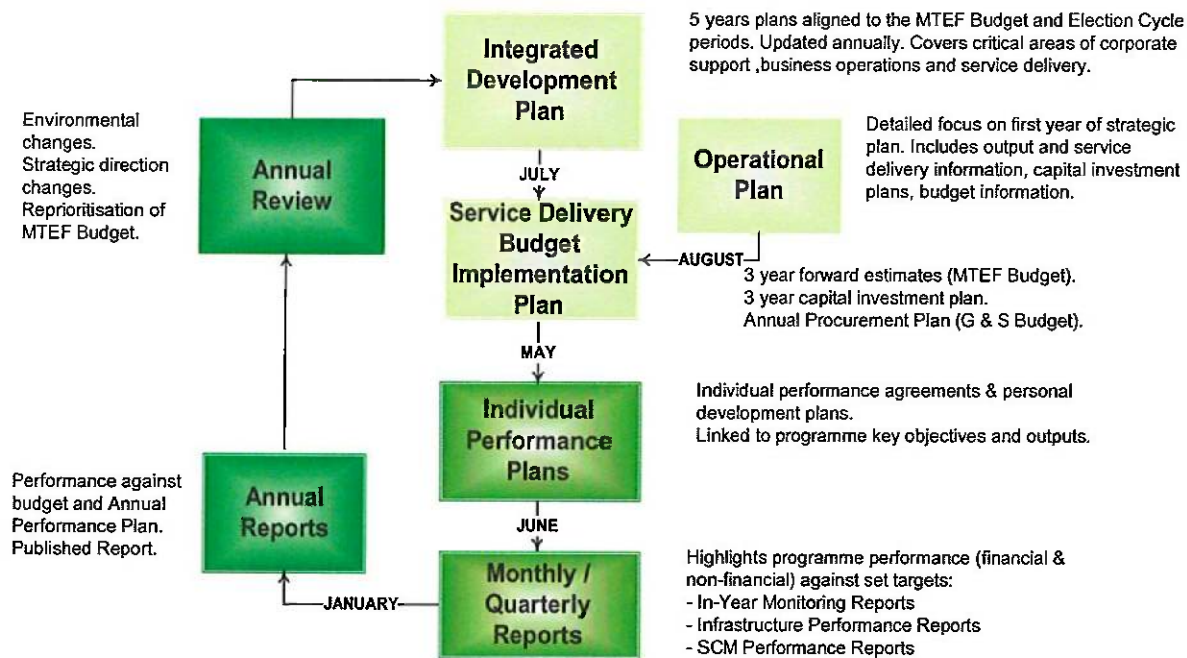


Figure 2: Planning & Reporting Cycle

9.1 Monthly Reporting

Section 71 of the MFMA stipulates that reporting on actual revenue targets and spending against the budget should occur on a monthly basis. This reporting must be conducted by the accounting officer of a municipality no later than 10 days after the last working day of each month. Reporting must include the following:

- a. Actual revenue per source;

- b. Actual borrowings;
- c. Actual expenditure per vote;
- d. Actual capital expenditure per vote; and
- e. The amount of any allocations received.

If necessary, explanations of the following must be included in the monthly reports:

- a. Any material variances from the Municipality's projected revenue by source, and from the Municipality's expenditure projections per vote;
- b. Any material variances from the service delivery and budget implementation plan; and
- c. Any remedial or corrective steps taken or to be taken to ensure that the projected revenue and expenditure remain within the Municipality's approved budget.

9.2 Quarterly Reporting

Section 52 (d) of the MFMA compels the Mayor to submit a report to the Council on the implementation of the budget and the financial state of affairs of the Municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the Mayor's quarterly report.

9.3 Midyear Reporting

Section 72 (1) (a) of the MFMA outlines the requirements for mid-year reporting. The Accounting Officer is required by the 25th of January of each year to assess the performance of the Municipality during the first half of the year, taking into account:

- i. The monthly statements referred to in section 71 for the first half of the year;
- ii. The Municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the Service Delivery and Budget Implementation Plan;
- iii. The past year's annual report, and progress on resolving problems identified in the annual report; and
- iv. The performance of every Municipal Entity under the sole or shared control of the Municipality, taking into account reports in terms of section 88 of the MFMA from any such entities Based on the outcomes of the mid-year budget and performance assessment report, an adjustments budget may be tabled if actual revenue or expenditure amounts are

materially different from the projections contained in the budget or the SDBIP. The SDBIP is also a living document and may be modified based on the mid-year performance review. Thus the SDBIP remains the kind of contract that holds the Municipality accountable to its communities.

