

LEKWA LOCAL MUNICIPALITY

2025/2026

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN



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LEKWA LOCAL MUNICIPALITY

I, S. Mngomezulu, in my capacity as the Executive Mayor of Lekwa Local Municipality, hereby give my approval of the Service Delivery and Budget Implementation Plan for the 2025/26 financial year. This is to fulfil the requirement of section 53 (1) (c) (ii) of the Municipal Finance Management Act no.56 of 2003.

A handwritten signature in black ink, appearing to read "S. Mngomezulu", is written over a horizontal line.

Mr. S. Mngomezulu

26 JUNE 2025

Date

The purpose of this document is to present the Service Delivery and Budget Implementation Plan (SDBIP) for Lekwa Local Municipality for the 2025/26 financial year as prescribed in terms of section 53 (1) (c) (ii) of the Municipal Finance Management Act (MFMA), No 53 of 2003. The Service Delivery and Budget Implementation Plan is defined as a detailed plan that must be approved by the mayor of a municipality for implementing the municipality's delivery of municipal services and its annual budget, and must indicate the following:

- (a) Projections for each month of –
 - (i) Revenue to be collected, by source; and
 - (ii) Operational and capital expenditure, by vote.
- (b) Service delivery targets and performance indicators for each quarter, and
- (c) Any other matters prescribed.

In accordance with section 53(c)(ii) of the Municipal Finance Management Act, the Mayor is expected to approve the Service Delivery and Budget Implementation Plan within 28 days after the approval of the budget. In addition, the Mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the Service Delivery and Budget Implementation Plan are made public within 14 days after its approval.

As per the Municipal Finance Management Act Circular No 13, National Treasury currently prefers not to prescribe other matters to be included in the Service Delivery and Budget Implementation Plan towards good governance and accountability on the part of municipalities. However, there are five minimum requirements that National Treasury requires to form part of the Service Delivery and Budget Implementation Plan (MFMA Circular No. 13). These are outlined below:

1. Monthly projections of revenue to be collected by source;
2. Monthly projections of expenditure (operating and capital) and revenue for each vote;
3. Quarterly projections of service delivery targets and performance indicators for each vote;
4. Ward information for expenditure and service delivery; and
5. Detailed capital works plan broken down by ward over a 3-year period.

In terms of the MFMA, a Vote is a Department or a functional area of a Municipality and represents the various levels at which the Council approves the budget. It is also important for municipalities to develop meaningful non-financial service delivery targets and indicators.

2.1 Our SDBIP Process

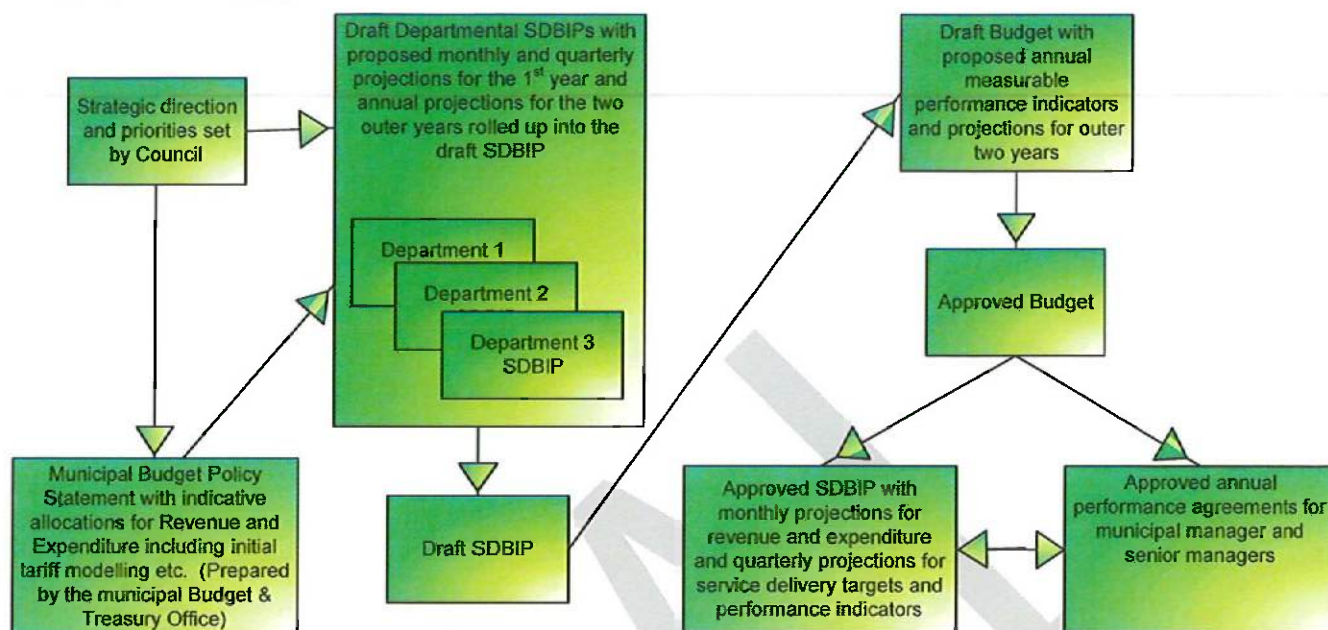


Figure 1: SDBIP Process

The Service Delivery and Budget Implementation Plan is a consolidated document, which incorporates and takes into account information contained in the Integrated Development Plan of the Municipality which covers the strategic objectives, key performance indicators and annual performance targets and the budget statement for each Department within the Municipality. Consequently, the completed Service Delivery and Budget Implementation Plan is therefore also informing the various departmental components for service delivery and other institutional, governance and cross-cutting matters for the 2025/26 financial year.

Lekwa Local Municipality has been marred with a myriad of challenges over the past financial years, including an intervention by the National Executive Council, in an attempt to restore financial sustainability and service delivery in the Municipality in terms of section 139(7) of the Constitution. This led to the National Government intervening and together with the Minister of Finance, initiating a process of preparing a Financial Recovery Plan (FRP) for the Municipality, which is being implemented and closely monitored. Key compliance matters relating to the 2025/2026 IDP and budget processes, included community consultations, the tabling of a draft IDP and budget and the resultant final approval of the IDP and budget on 29 May 2025. Prior to this, a strategic planning session was held on 11 – 13 February 2025 during which the vision, mission and strategic priorities for the five-year council term was once again confirmed. Key service delivery priorities for the 2025/26 financial year were also identified, which set the tone for planning for the said financial year.

Extensive engagements were also held with Provincial Treasury towards developing a realistic budget, mainly informed by the Financial Recovery Plan. The 2024/25 financial year midyear assessment was also considered in preparing the 2025/26 Budget and Medium-Term Revenue and Expenditure Framework (MTREF). The 2025/26 Integrated Development Plan and MTREF was approved on 29th May 2025 which informs the 2025/26 SDBIP.

FINAL

3.1 THE VISION STATEMENT

“To be the leading, people centered municipality excelling in economic growth, development and governance”

Lekwa shall be the best achievable living space with the equally distributed infrastructure and service of the highest quality and standard, affording its people human development for a healthy and safe livelihood to live, work and play within a well-planned and sustainable environment.

3.2 THE MISSION STATEMENT

Its people must be able to see:

- Transparent and accountable governance
- Accelerated customer focused affordable service delivery
- Creation of conducive environment for economic development and growth
- Sustainable infrastructural development and maintenance
- Enhance community participation in the affairs of the municipality
- To initiate ground breaking innovations in the way we conduct our business

Based on the following corporate values

- Excellence
- Trustworthiness
- Timeous responsiveness
- Transparency
- Batho-Pele principles

3.3 STRATEGIC GOALS

Revenue enhancement
Clean audit outcome
Improved access to water, sanitation, electricity, and waste removal
Increased economic growth
Improved provision of transparent, accountable, effective, and efficient leadership.
Improved organizational performance
Promoting spatial and environmental management
Promoting spatial and environmental management

3.4 STRATEGIC OBJECTIVES

Generate 100% revenue
Provision of basic services (water 100%, sanitation 100%, electricity 100%, waste 100% and roads 100%)
Grow local economy by 2-3%
Enhance and strengthen community participation
Reduce debt by 100%
Provision of sustainable integrated human settlements
Ensure a financially viable and sustainable municipality
Ensure participative, transparent, and accountable governance
Facilitate a creation of a disaster ready communities
Reduce unemployment rate by 5% over 5 years

3.5 KEY PERFORMANCE AREAS

Infrastructure Development and Service Delivery
Municipal Transformation and Institutional Development
Spatial Rationale
Local Economic Development
Good governance and Public Participation
Financial Viability

4

OUR BUDGET

Description	Adjustments Budget Year 2024/25	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Total Revenue (excluding capital transfers and contributions)	1 310 548 896.46	1 445 478 235	1 511 136 123	1 552 831 427
Total Expenditure	1 625 032 395.24	1 680 126 356	1 752 101 356	1 788 955 425
Surplus/(Deficit) for the year	(314 483 498.78)	(234 648 253)	(240 965 425)	(236 123 342)

4.1 BUDGET SUMMARY

4.1.1 Revenue & Expenditure by source

MP305 Lekwa - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	R thousand	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Revenue											
Exchange Revenue											
Service charges - Electricity	2	740 206	699 160	914 869	507 626	435 835	435 835	667 103	577 090	603 027	618 103
Service charges - Water	2	143 829	144 828	110 040	78 122	82 565	82 565	140 125	50 424	94 493	96 855
Service charges - Waste Water Management	2	74 559	79 004	157 049	71 223	82 456	82 456	106 503	66 385	90 272	92 529
Service charges - Waste Management	2	55 499	57 163	118 975	53 900	61 618	61 618	99 568	66 005	68 975	70 899
Sale of Goods and Rendering of Services		2 251	1 902	2 992	1 618	2 644	2 644	4 510	2 575	2 833	2 588
Agency services		-	-	-	-	-	-	-	-	-	-
Interest		-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		130 885	211 073	245 893	83 241	83 241	83 241	-	86 969	90 883	93 155
Interest earned from Current and Non Current Assets		3 364	4 541	3 002	1 079	440	440	3 851	1 079	1 126	1 154
Dividends		-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		3 457	3 287	6 006	2 849	2 563	2 563	4 321	2 725	2 345	2 916
License and permits		0	566	7	50	250	250	421	134	134	128
Special Rating Levies		-	-	-	-	-	-	-	-	-	-
Operational Revenue		900	381	460	275	153	163	274	263	275	282
Non-Exchange Revenue											
Property rates	2	340 504	310 537	290 268	219 697	251 399	251 399	417 549	282 482	274 273	281 129
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		3 000	1 599	1 388	2 865	4 510	4 510	2 276	4 510	4 558	4 585
Licences or permits		-	-	5	4	(0)	(0)	-	63	64	60
Transfer and subsidies - Operational		278 473	316 283	347 915	185 568	185 568	185 568	379 888	196 023	206 614	214 831
Interest		-	-	-	39 113	67 259	67 259	249 762	70 219	73 378	75 213
Fuel Levy		-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-	-
Other Gains		-	-	-	-	(3 859)	(3 859)	-	(1 415)	(1 415)	(1 415)
Discontinued Operations		-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		1 774 926	1 830 765	2 199 806	1 247 229	1 256 651	1 256 651	2 106 197	1 445 478	1 511 136	1 552 831
Expenditure											
Employee related costs	2	439 487	511 537	510 887	338 791	337 151	337 151	597 933	350 918	366 268	372 704
Remuneration of councillors		12 355	25 676	31 433	14 435	15 972	15 972	29 662	16 377	17 114	17 481
Bulk purchases - electricity	2	858 823	859 128	1 048 817	574 872	574 872	574 872	1 060 040	847 881	682 807	724 881
Inventory consumed	8	140 483	560 492	51 639	82 506	48 975	48 975	96 866	63 245	55 275	56 637
Debt impairment	3	-	-	-	206 966	183 569	183 569	-	125 740	129 023	129 023
Depreciation and amortisation		-	143 156	24 260	57 511	64 632	64 632	-	62 558	61 942	60 808
Interest		119 382	621 469	133 739	68 256	84 506	84 506	214 539	126 006	132 721	127 006
Contracted services		205 706	188 084	253 335	125 085	152 871	152 871	207 283	145 118	162 796	144 203
Transfers and subsidies		-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off		301	200	247 919	77 654	78 654	78 654	66 877	70 440	70 440	70 440
Operational costs		89 784	129 165	165 912	72 823	78 308	78 308	104 249	76 185	78 252	80 129
Losses on disposal of Assets		-	-	-	-	3 122	3 122	-	3 122	3 122	3 122
Other Losses		-	-	-	-	2 541	2 541	-	2 541	2 541	2 541
Total Expenditure		1 865 260	3 038 948	2 467 941	1 621 919	1 621 174	1 621 174	2 467 239	1 686 126	1 752 101	1 788 855
Surplus/(Deficit)		(90 334)	(1 208 183)	(268 135)	(374 690)	(364 523)	(364 523)	(361 041)	(240 648)	(240 965)	(236 023)
Transfers and subsidies - capital (monetary allocations)	6	58 446	141 776	91 878	50 113	50 039	50 039	82 373	38 711	49 285	51 237
Transfers and subsidies - capital (in-kind)	8	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		(31 888)	(1 066 407)	(176 258)	(324 576)	(314 483)	(314 483)	(278 664)	(199 937)	(191 680)	(184 786)
Income Tax		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		(31 888)	(1 066 407)	(176 258)	(324 576)	(314 483)	(314 483)	(278 664)	(199 937)	(191 680)	(184 786)
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Municipality		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		(31 888)	(1 066 407)	(176 258)	(324 576)	(314 483)	(314 483)	(278 664)	(199 937)	(191 680)	(184 786)
Share of Surplus/Deficit attributable to Associates	7	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	1	(31 888)	(1 066 407)	(176 258)	(324 576)	(314 483)	(314 483)	(278 664)	(199 937)	(191 680)	(184 786)

4.1.2 Revenue & Expenditure by standard classification

MP305 Lekwa - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	###	2021/22	2022/23	2023/24	Current Year 2024/25			2025/26 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand	1									
Revenue - Functional										
Governance and administration		744 008	835 302	883 821	443 198	498 767	498 767	526 414	550 889	568 761
Executive and council		—	—	—	—	—	—	—	—	—
Finance and administration		744 008	835 302	883 821	443 198	498 767	498 767	526 414	550 889	568 761
Internal audit		—	—	—	—	—	—	—	—	—
Community and public safety		1 051	1 621	1 729	3 076	4 362	4 362	4 401	4 404	4 406
Community and social services		311	357	363	194	274	274	285	288	290
Sport and recreation		—	—	—	—	—	—	—	—	—
Public safety		740	1 264	1 366	2 882	4 088	4 088	4 116	4 116	4 116
Housing		—	—	—	—	—	—	—	—	—
Health		—	—	—	—	—	—	—	—	—
Economic and environmental services		59 472	146 308	88 198	38 090	38 174	38 174	31 478	42 614	44 227
Planning and development		1 404	140 679	79 788	34 130	34 427	34 427	27 189	38 595	40 108
Road transport		58 069	5 628	8 410	3 960	3 747	3 747	4 289	4 019	4 120
Environmental protection		—	—	—	—	—	—	—	—	—
Trading services		1 028 840	989 311	1 317 936	812 979	765 387	765 387	921 896	962 515	986 675
Energy sources		754 954	708 316	931 873	547 720	476 736	476 736	614 275	641 051	657 174
Water management		143 829	144 828	110 040	111 920	116 364	116 364	125 724	131 381	134 666
Waste water management		74 559	79 004	157 049	87 362	98 594	98 594	103 285	107 933	110 631
Waste management		55 499	57 163	118 975	65 977	73 692	73 692	78 613	82 150	84 204
Other	4	—	—	—	—	—	—	—	—	—
Total Revenue - Functional	2	1 833 371	1 972 540	2 291 684	1 297 343	1 306 690	1 306 690	1 484 189	1 560 421	1 604 068
Expenditure - Functional										
Governance and administration		373 333	384 878	661 602	294 378	323 564	323 564	320 498	335 538	336 602
Executive and council		99 183	85 713	370 128	80 467	77 735	77 735	67 603	76 261	76 302
Finance and administration		274 144	299 165	291 475	213 911	245 829	245 829	252 895	259 277	260 300
Internal audit		—	—	—	—	—	—	—	—	—
Community and public safety		146 324	177 400	176 178	104 176	107 463	107 463	109 959	118 334	119 225
Community and social services		73 200	92 701	90 687	48 735	50 773	50 773	50 411	51 014	51 287
Sport and recreation		932	154	125	140	117	117	117	123	120
Public safety		72 192	84 516	85 356	49 352	56 435	56 435	57 367	58 605	59 804
Housing		0	29	10	5 949	138	138	2 063	8 592	8 014
Health		—	—	—	—	—	—	—	—	—
Economic and environmental services		70 086	152 381	97 052	77 617	79 809	79 809	85 534	79 632	74 397
Planning and development		34 016	36 771	38 188	22 309	25 801	25 801	26 047	24 093	18 600
Road transport		36 070	115 610	58 863	55 307	54 009	54 009	59 486	55 539	55 796
Environmental protection		—	—	—	—	—	—	—	—	—
Trading services		1 275 537	2 324 289	1 533 109	1 145 748	1 110 337	1 110 337	1 164 136	1 218 597	1 258 730
Energy sources		1 024 690	1 197 338	1 334 477	860 362	800 572	800 572	850 108	892 894	930 710
Water management		166 244	1 013 852	91 747	170 873	144 478	144 478	152 471	161 611	163 883
Waste water management		32 473	52 378	46 159	61 852	74 689	74 689	78 927	79 375	77 666
Waste management		52 130	60 721	60 726	52 661	90 597	90 597	82 630	84 717	86 471
Other	4	—	—	—	—	—	—	—	—	—
Total Expenditure - Functional	3	1 865 280	3 038 948	2 467 941	1 621 919	1 621 174	1 621 174	1 680 126	1 752 101	1 788 955
Surplus/(Deficit) for the year		(31 909)	(1 066 407)	(176 258)	(324 576)	(314 483)	(314 483)	(195 937)	(191 680)	(184 886)

4.1.3 Capital expenditure by vote and function

MP305 Lekwa - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	##	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - Council & Executive		-	-	-	-	-	-	-	-	-	-
Vote 2 - Budget and Treasury Office		-	-	-	-	-	-	-	-	-	-
Vote 3 - Corporate Services		-	-	-	-	-	-	-	-	-	-
Vote 4 - Community Services		-	-	-	-	-	-	-	-	-	-
Vote 5 - Roads		-	-	-	-	-	-	-	-	-	-
Vote 6 - Planning and Development		-	-	-	-	-	-	-	-	-	-
Vote 7 - Electricity		-	-	-	-	-	-	-	-	-	-
Vote 8 - Water		-	-	-	-	-	-	-	-	-	-
Vote 9 - Waste Water Management		-	-	-	-	-	-	-	-	-	-
Vote 10 - Waste Management		-	-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated	2										
Vote 1 - Council & Executive		-	48	-	1 500	1 400	1 400	-	-	-	-
Vote 2 - Budget and Treasury Office		249	686	8	900	650	650	-	1 000	200	100
Vote 3 - Corporate Services		357	(2 422)	9 445	5 300	5 602	5 602	-	4 302	4 500	4 000
Vote 4 - Community Services		-	3 833	-	8 850	4 900	4 900	-	6 686	11 298	-
Vote 5 - Roads		33 317	13 705	13 251	16 000	16 060	16 060	-	15 117	3 000	3 000
Vote 6 - Planning and Development		-	-	-	-	-	-	-	-	-	-
Vote 7 - Electricity		14 753	4 663	14 894	26 184	41 647	41 647	-	14 000	14 380	9 969
Vote 8 - Water		817	15 464	50 434	3 234	3 234	3 234	-	725	8 733	20 000
Vote 9 - Waste Water Management		14 825	74 490	3 295	2 500	2 500	2 500	-	-	13 828	17 113
Vote 10 - Waste Management		-	-	31 209	9 385	4 251	4 251	-	8 203	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		64 318	110 447	122 535	73 863	80 244	80 244	-	50 013	55 939	54 182
Total Capital Expenditure - Vote		64 318	110 447	122 535	73 863	80 244	80 244	-	50 013	55 939	54 182
Capital Expenditure - Functional											
Governance and administration		606	4 575	18 564	13 700	13 652	13 652	13 665	8 302	7 700	7 100
Executive and council		-	48	-	1 500	1 400	1 400	-	-	-	-
Finance and administration		606	4 527	18 564	12 200	12 252	12 252	13 665	8 302	7 700	7 100
Internal audit		-	-	-	-	-	-	-	-	-	-
Community and public safety		-	3 833	-	8 850	4 900	4 900	6 520	6 686	11 298	-
Community and social services		-	3 814	-	8 800	4 800	4 800	6 520	6 686	11 298	-
Sport and recreation		-	19	-	50	100	100	-	3 000	-	-
Public safety		-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
Economic and environmental services		33 317	7 422	4 139	10 000	10 060	10 060	8 666	12 117	-	-
Planning and development		-	-	-	-	-	-	-	-	-	-
Road transport		33 317	7 422	4 139	10 000	10 060	10 060	8 666	12 117	-	-
Environmental protection		-	-	-	-	-	-	-	-	-	-
Trading services		30 395	94 616	99 832	41 313	51 632	51 632	71 063	22 928	36 941	47 082
Energy sources		14 753	4 663	14 894	26 184	41 647	41 647	60 800	14 000	14 380	9 969
Water management		817	15 464	50 434	3 234	3 234	3 234	4 620	725	8 733	20 000
Waste water management		14 825	74 490	3 295	2 500	2 500	2 500	4 348	-	13 828	17 113
Waste management		-	-	31 209	9 385	4 251	4 251	1 295	8 203	-	-
Other		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	3	64 318	110 447	122 535	73 863	80 244	80 244	99 914	50 013	55 939	54 182
Funded by:											
National Government		49 397	102 286	72 762	60 113	60 099	60 099	84 886	38 711	48 239	47 082
Provincial Government		-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov / Depar / Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)		-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	49 397	102 286	72 762	60 113	60 099	60 099	84 886	38 711	48 239	47 082
Borrowing	6	-	-	-	-	-	-	-	-	-	-
Internally generated funds		13 668	8 161	49 773	13 750	20 145	20 145	15 028	11 302	7 700	7 100
Total Capital Funding	7	63 065	110 447	122 535	73 863	80 244	80 244	99 914	50 013	55 939	54 182

5.1 Monthly Revenue & Expenditure projection by source

2025/26
1 445 478 235
1 680 126 356
(234 648 253)

MP305 Lekwa - Supporting Table SA25 Budgeted monthly revenue and expenditure

R thousand	Description	##	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Revenue																	
Exchange Revenue																	
Service charges - Electricity			48 088	48 088	48 088	48 088	48 088	48 088	48 088	48 088	48 088	48 088	48 088	48 088	577 080	603 027	618 103
Service charges - Water			7 535	7 535	7 535	7 535	7 535	7 535	7 535	7 535	7 535	7 535	7 535	7 535	90 424	94 493	96 855
Service charges - Waste Water Management			7 199	7 199	7 199	7 199	7 199	7 199	7 199	7 199	7 199	7 199	7 199	7 199	88 385	90 272	92 529
Service charges - Waste Management			5 500	5 500	5 500	5 500	5 500	5 500	5 500	5 500	5 500	5 500	5 500	5 500	66 005	68 975	70 699
Sale of Goods and Rendering of Services			215	215	215	215	215	215	215	215	215	215	215	215	2 575	2 633	2 586
Agency services			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Interest			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Interest earned from Receivables			7 247	7 247	7 247	7 247	7 247	7 247	7 247	7 247	7 247	7 247	7 247	7 247	88 969	90 883	93 155
Interest earned from Current and Non Current Assets			90	90	90	90	90	90	90	90	90	90	90	90	1 078	1 126	1 154
Dividends			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Rent on Land			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Rental from Fixed Assets			227	227	227	227	227	227	227	227	227	227	227	227	2 725	2 846	2 916
Licence and permits			11	11	11	11	11	11	11	11	11	11	11	11	134	134	128
Special rating levies			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Operational Revenue			22	22	22	22	22	22	22	22	22	22	22	22	263	275	282
Non-Exchange Revenue																	
Property rates			21 872	21 872	21 872	21 872	21 872	21 872	21 872	21 872	21 872	21 872	21 872	21 872	262 462	274 273	281 129
Surcharges and Taxes			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Fines, penalties and forfeits			376	376	376	376	376	376	376	376	376	376	376	376	4 510	4 558	4 585
Licences or permits			5	5	5	5	5	5	5	5	5	5	5	5	63	64	80
Transfer and subsidies - Operational			16 335	16 335	16 335	16 335	16 335	16 335	16 335	16 335	16 335	16 335	16 335	16 335	186 023	205 614	214 851
Interest			5 852	5 852	5 852	5 852	5 852	5 852	5 852	5 852	5 852	5 852	5 852	5 852	70 219	73 378	75 213
Fuel Levy			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Operational Revenue			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Gains on disposal of Assets			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Other Gains			(118)	(118)	(118)	(118)	(118)	(118)	(118)	(118)	(118)	(118)	(118)	(118)	(1 415)	(1 415)	(1 415)
Discontinued Operations																	
Total Revenue (excluding capital transfers and contributions)			120 456	120 456	120 456	120 456	120 456	120 456	120 456	120 456	120 456	120 456	120 456	120 456	1 445 478	1 511 136	1 552 831
Expenditure																	
Employee related costs			29 243	29 243	29 243	29 243	29 243	29 243	29 243	29 243	29 243	29 243	29 243	29 243	350 916	366 268	372 704
Remuneration of councillors			1 365	1 365	1 365	1 365	1 365	1 365	1 365	1 365	1 365	1 365	1 365	1 365	16 377	17 114	17 461
Bulk purchases - electricity			53 990	53 990	53 990	53 990	53 990	53 990	53 990	53 990	53 990	53 990	53 990	53 990	647 881	682 607	724 881
Inventory consumed			4 437	4 437	4 437	4 437	4 437	4 437	4 437	4 437	4 437	4 437	4 437	4 437	53 245	55 275	56 657
Debt impairment			10 478	10 478	10 478	10 478	10 478	10 478	10 478	10 478	10 478	10 478	10 478	10 478	125 740	128 023	129 023
Depreciation and amortisation			5 213	5 213	5 213	5 213	5 213	5 213	5 213	5 213	5 213	5 213	5 213	5 213	62 556	61 942	60 808
Interest			10 501	10 501	10 501	10 501	10 501	10 501	10 501	10 501	10 501	10 501	10 501	10 501	126 006	132 721	127 006
Contracted services			12 093	12 093	12 093	12 093	12 093	12 093	12 093	12 093	12 093	12 093	12 093	12 093	145 118	152 756	144 203
Transfers and subsidies			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Irrecoverable debts written off			5 870	5 870	5 870	5 870	5 870	5 870	5 870	5 870	5 870	5 870	5 870	5 870	70 440	70 440	70 440
Operational costs			6 349	6 349	6 349	6 349	6 349	6 349	6 349	6 349	6 349	6 349	6 349	6 349	76 185	78 252	80 129
Losses on disposal of Assets			260	260	260	260	260	260	260	260	260	260	260	260	3 122	3 122	3 122
Other Losses			212	212	212	212	212	212	212	212	212	212	212	212	2 541	2 541	2 541
Total Expenditure			140 011	140 011	140 011	140 011	140 011	140 011	140 011	140 011	140 011	140 011	140 011	140 011	1 680 126	1 752 101	1 788 955
Surplus/(Deficit)			(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(234 648)	(240 965)	(236 123)
Transfers and subsidies - capital (monetary allocations)																	
Transfers and subsidies - capital (in-kind)																	
Surplus/(Deficit) after capital transfers & contributions			(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(234 648)	(240 965)	(236 123)
Income Tax																	
Surplus/(Deficit) after income tax			(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(234 648)	(240 965)	(236 123)
Share of Surplus/Deficit attributable to Joint Venture																	
Share of Surplus/Deficit attributable to Minorities																	
Surplus/(Deficit) attributable to municipality			(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(234 648)	(240 965)	(236 123)
Share of Surplus/Deficit attributable to Associates																	
Intercompany/Parent subsidiary transactions																	
Surplus/(Deficit) for the year			(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(19 554)	(234 648)	(240 965)	(236 123)

5.2 Monthly Revenue & Expenditure by Standard Classification

MP305 Lekwa - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	###	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Revenue - Functional																
Governance and administration		43 868	43 868	43 868	43 868	43 868	43 868	43 868	43 868	43 868	43 868	43 868	43 868	526 414	550 889	568 761
Executive and council		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Finance and administration		43 868	43 868	43 868	43 868	43 868	43 868	43 868	43 868	43 868	43 868	43 868	43 868	526 414	550 889	568 761
Internal audit		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Community and public safety		367	367	367	367	367	367	367	367	367	367	367	367	4 401	4 404	4 486
Community and social services		24	24	24	24	24	24	24	24	24	24	24	24	285	288	290
Sport and recreation		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Public safety		343	343	343	343	343	343	343	343	343	343	343	343	4 116	4 116	4 116
Housing		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Health		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Economic and environmental services		2 623	2 623	2 623	2 623	2 623	2 623	2 623	2 623	2 623	2 623	2 623	2 623	31 478	42 614	44 227
Planning and development		2 266	2 266	2 266	2 266	2 266	2 266	2 266	2 266	2 266	2 266	2 266	2 266	27 189	38 585	40 108
Road transport		357	357	357	357	357	357	357	357	357	357	357	357	4 289	4 019	4 120
Environmental protection		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Trading services		76 825	76 825	76 825	76 825	76 825	76 825	76 825	76 825	76 825	76 825	76 825	76 825	921 896	982 515	986 875
Energy sources		51 190	51 190	51 190	51 190	51 190	51 190	51 190	51 190	51 190	51 190	51 190	51 190	614 275	641 051	657 174
Water management		10 477	10 477	10 477	10 477	10 477	10 477	10 477	10 477	10 477	10 477	10 477	10 477	125 724	131 381	134 666
Waste water management		8 607	8 607	8 607	8 607	8 607	8 607	8 607	8 607	8 607	8 607	8 607	8 607	103 285	107 933	110 631
Waste management		6 551	6 551	6 551	6 551	6 551	6 551	6 551	6 551	6 551	6 551	6 551	6 551	78 613	82 150	84 204
Other		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Total Revenue - Functional		123 682	123 682	123 682	123 682	123 682	123 682	123 682	123 682	123 682	123 682	123 682	123 682	1 484 189	1 580 421	1 604 068
Expenditure - Functional																
Governance and administration		26 708	26 708	26 708	26 708	26 708	26 708	26 708	26 708	26 708	26 708	26 708	26 708	320 498	335 538	336 602
Executive and council		5 634	5 634	5 634	5 634	5 634	5 634	5 634	5 634	5 634	5 634	5 634	5 634	87 603	76 261	76 302
Finance and administration		21 075	21 075	21 075	21 075	21 075	21 075	21 075	21 075	21 075	21 075	21 075	21 075	252 895	259 277	260 300
Internal audit		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Community and public safety		9 163	9 163	9 163	9 163	9 163	9 163	9 163	9 163	9 163	9 163	9 163	9 163	109 959	118 334	119 225
Community and social services		4 201	4 201	4 201	4 201	4 201	4 201	4 201	4 201	4 201	4 201	4 201	4 201	50 411	51 014	51 287
Sport and recreation		10	10	10	10	10	10	10	10	10	10	10	10	117	123	120
Public safety		4 781	4 781	4 781	4 781	4 781	4 781	4 781	4 781	4 781	4 781	4 781	4 781	57 367	58 605	59 804
Housing		172	172	172	172	172	172	172	172	172	172	172	172	2 063	8 592	8 014
Health		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Economic and environmental services		7 128	7 128	7 128	7 128	7 128	7 128	7 128	7 128	7 128	7 128	7 128	7 128	85 534	79 632	74 397
Planning and development		2 171	2 171	2 171	2 171	2 171	2 171	2 171	2 171	2 171	2 171	2 171	2 171	26 047	24 093	18 600
Road transport		4 957	4 957	4 957	4 957	4 957	4 957	4 957	4 957	4 957	4 957	4 957	4 957	59 486	55 539	55 796
Environmental protection		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Trading services		97 011	97 011	97 011	97 011	97 011	97 011	97 011	97 011	97 011	97 011	97 011	97 011	1 164 136	1 218 597	1 258 730
Energy sources		70 842	70 842	70 842	70 842	70 842	70 842	70 842	70 842	70 842	70 842	70 842	70 842	850 108	892 864	930 710
Water management		12 706	12 706	12 706	12 706	12 706	12 706	12 706	12 706	12 706	12 706	12 706	12 706	152 471	161 611	163 883
Waste water management		6 577	6 577	6 577	6 577	6 577	6 577	6 577	6 577	6 577	6 577	6 577	6 577	78 927	79 375	77 666
Waste management		6 886	6 886	6 886	6 886	6 886	6 886	6 886	6 886	6 886	6 886	6 886	6 886	82 630	84 717	86 471
Other		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Total Expenditure - Functional		140 011	140 011	140 011	140 011	140 011	140 011	140 011	140 011	140 011	140 011	140 011	140 011	1 680 126	1 752 101	1 788 955
Surplus/(Deficit) before assoc.		(16 328)	(16 328)	(16 328)	(16 328)	(16 328)	(16 328)	(16 328)	(16 328)	(16 328)	(16 328)	(16 328)	(16 328)	(195 937)	(191 680)	(184 886)
Intercompany/Parent subsidiary transactions		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit)	1	(16 328)	(16 328)	(16 328)	(16 328)	(16 328)	(16 328)	(16 328)	(16 328)	(16 328)	(16 328)	(16 328)	(16 328)	(195 937)	(191 680)	(184 886)

5.3 Monthly Revenue & Expenditure Cash Flow Projections

MP205 Lekwa - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS		Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Cash Receipts by Source														1		
Property rates		18 591	18 591	18 591	18 591	18 591	18 591	18 591	18 591	18 591	18 591	18 591	18 591	223 003	233 132	238 960
Service charges - electricity revenue		37 350	37 350	37 350	37 350	37 350	37 350	37 350	37 350	37 350	37 350	37 350	37 350	448 108	468 367	480 076
Service charges - water revenue		7 980	7 980	7 980	7 980	7 980	7 980	7 980	7 980	7 980	7 980	7 980	7 980	95 526	99 824	102 320
Service charges - sanitation revenue		6 481	6 481	6 481	6 481	6 481	6 481	6 481	6 481	6 481	6 481	6 481	6 481	77 775	81 275	83 307
Service charges - refuse revenue		4 956	4 956	4 956	4 956	4 956	4 956	4 956	4 956	4 956	4 956	4 956	4 956	59 474	62 151	63 705
Rental of facilities and equipment		4	4	4	4	4	4	4	4	4	4	4	4	45	45	45
Interest earned - external investments		90	90	90	90	90	90	90	90	90	90	90	90	1 078	1 128	1 154
Interest earned - outstanding debtors		12 221	12 221	12 221	12 221	12 221	12 221	12 221	12 221	12 221	12 221	12 221	12 221	148 655	153 254	157 086
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		154	154	154	154	154	154	154	154	154	154	154	154	1 851	1 857	1 880
Licences and permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies - Operational		18 335	18 335	18 335	18 335	18 335	18 335	18 335	18 335	18 335	18 335	18 335	18 335	198 023	208 614	214 851
Other revenue		227	227	227	227	227	227	227	227	227	227	227	227	2 723	2 846	2 917
Cash Receipts by Source		104 370	104 370	104 370	104 370	104 370	104 370	104 370	104 370	104 370	104 370	104 370	104 370	1 252 440	1 309 490	1 346 280
Other Cash Flows by Source																
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		3 226	3 226	3 226	3 226	3 226	3 226	3 226	3 226	3 226	3 226	3 226	3 226	38 711	48 295	51 237
Transfers and subsidies - capital (monetary allocations) (Nat/ Prov Departm Agencies, Households, Non-profit institutions, Private Enterprises, Public Corporations, Higher Educ institutions)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on Disposal of Fixed and Intangible Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/financing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
VAT Control (receipts)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current/receivables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current/investments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source		107 596	107 596	107 596	107 596	107 596	107 596	107 596	107 596	107 596	107 596	107 596	107 596	1 291 152	1 358 776	1 397 517
Cash Payments by Type																
Employee related costs		29 447	29 447	29 447	29 447	29 447	29 447	29 447	29 447	29 447	29 447	29 447	29 447	353 366	368 824	375 307
Remuneration of councillors		1 365	1 365	1 365	1 365	1 365	1 365	1 365	1 365	1 365	1 365	1 365	1 365	16 377	17 114	17 461
Interest		10 501	10 501	10 501	10 501	10 501	10 501	10 501	10 501	10 501	10 501	10 501	10 501	128 006	132 721	127 006
Bulk purchases - electricity		53 990	53 990	53 990	53 990	53 990	53 990	53 990	53 990	53 990	53 990	53 990	53 990	682 881	682 607	724 861
Acquisitions - water & other inventory		4 437	4 437	4 437	4 437	4 437	4 437	4 437	4 437	4 437	4 437	4 437	4 437	53 245	55 275	56 657
Contracted services		12 101	12 101	12 101	12 101	12 101	12 101	12 101	12 101	12 101	12 101	12 101	12 101	145 218	152 796	144 203
Transfers and subsidies - other municipalities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other expenditure		6 145	6 145	6 145	6 145	6 145	6 145	6 145	6 145	6 145	6 145	6 145	6 145	73 734	75 995	77 526
Cash Payments by Type		117 886	117 986	117 986	117 986	117 986	117 986	117 986	117 986	117 986	117 986	117 986	117 986	1 415 827	1 485 033	1 523 021
Other Cash Flows/Payments by Type																
Capital assets		4 168	4 168	4 168	4 168	4 168	4 168	4 168	4 168	4 168	4 168	4 168	4 168	50 013	55 939	54 182
Repayment of borrowing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Cash Flows/Payments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Payments by Type		122 153	122 153	122 153	122 153	122 153	122 153	122 153	122 153	122 153	122 153	122 153	122 153	1 465 841	1 540 973	1 577 203
NET INCREASE/(DECREASE) IN CASH HELD		(14 537)	(14 537)	(14 537)	(14 537)	(14 537)	(14 537)	(14 537)	(14 537)	(14 537)	(14 537)	(14 537)	(14 537)	(174 689)	(182 197)	(179 685)
Cash/cash equivalents at the month/year begin:		14 998	441	(14 117)	(28 674)	(43 231)	(57 789)	(72 346)	(86 904)	(101 461)	(116 019)	(130 576)	(145 133)	14 998	(159 691)	(341 889)
Cash/cash equivalents at the month/year end:		441	(14 117)	(28 674)	(43 231)	(57 789)	(72 346)	(86 904)	(101 461)	(116 019)	(130 576)	(145 133)	(159 691)	(159 691)	(341 889)	(521 573)

MONTHLY PROJECTIONS OF CAPITAL EXPENDITURE BY VOTE AND FUNCTION

MP305 Lekwa - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

R thousand	Description	###	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
			July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
1	Capital Expenditure - Functional																
	Governance and administration																
	Executive and council		692	-	-	692	-	-	692	-	692	-	692	-	692	7 700	7 100
	Finance and administration		692	-	-	692	-	-	692	-	692	-	692	-	692	7 700	7 100
	Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Community and public safety																
	Community and social services		556	556	556	556	556	556	556	556	556	556	556	556	6 666	11 298	-
	Sport and recreation		306	306	306	306	306	306	306	306	306	306	306	306	3 666	11 298	-
	Public safety		250	250	250	250	250	250	250	250	250	250	250	250	3 000	-	-
	Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Economic and environmental services																
	Planning and development		1 010	1 010	1 010	1 010	1 010	1 010	1 010	1 010	1 010	1 010	1 010	1 010	12 117	-	-
	Road transport		1 010	1 010	1 010	1 010	1 010	1 010	1 010	1 010	1 010	1 010	1 010	1 010	12 117	-	-
	Trading services																
	Energy sources		1 911	1 911	1 911	1 911	1 911	1 911	1 911	1 911	1 911	1 911	1 911	1 911	22 928	36 941	47 082
	Water management		1 167	1 167	1 167	1 167	1 167	1 167	1 167	1 167	1 167	1 167	1 167	1 167	14 000	14 380	9 989
	Waste water management		60	60	60	60	60	60	60	60	60	60	60	60	725	8 733	20 000
	Waste management		684	684	684	684	684	684	684	684	684	684	684	684	8 203	13 828	17 113
	Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional			4 168	4 168	4 168	4 168	4 168	4 168	4 168	4 168	4 168	4 168	4 168	4 168	50 013	55 939	54 182
2	Funded by:																
	National Government		3 226	3 226	3 226	3 226	3 226	3 226	3 226	3 226	3 226	3 226	3 226	3 226	38 711	48 239	47 082
	Provincial Government		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	District Municipality		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Transfers and subsidies - capital (monetary allocations) (Nat./Prov. Deparm. Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Education Institutions)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Transfers recognised - capital		3 226	3 226	3 226	3 226	3 226	3 226	3 226	3 226	3 226	3 226	3 226	3 226	38 711	48 239	47 082
	Borrowing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Internally generated funds		942	942	942	942	942	942	942	942	942	942	942	942	11 302	7 700	7 100
	Total Capital Funding		4 168	4 168	4 168	4 168	4 168	4 168	4 168	4 168	4 168	4 168	4 168	4 168	50 013	55 939	54 182

7

QUARTELY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE 2025/2026 STRATEGIC IMPLEMENTATION PLAN

Municipal KPA: Basic Service Delivery and Infrastructure Development

Municipal Priority:

Improve water and sanitation provision

Provide reliable electricity supply

Provision of safe and dependable roads

Provision of efficient and effective fleet services

SCADA installation to perform internal Eskom load shedding to keep water treatment works on during Eskom load shedding periods

SCADA installation on water and sewer networks to monitor water losses and limit sewer spillage into Vaal River system

Provision of efficient and effective solid waste management services, law enforcement, fire and rescue services, disaster management, parks and recreational facilities, library services

Revenue generation through traffic control.

Strategic Objective:

Provision of basic services (water 100%, sanitation 100%, electricity 100% and roads 100%)

Provision of basic services (solid waste removal by 100%, emergency fire, traffic control, disaster management, parks and recreational facilities, library services and transversal services.

Revenue generation through traffic control

Impact Statement:

Improved quality of life and safe living

MTDP Target:

Improved service delivery by local government and increased business confidence

Safer communities and increased business confidence

KPI No.	KPI	5 Year Target	2025/2026 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/ Funding Source	Ward Location/ Regional Identifier	Portfolio of Evidence	Department
1	100% access to water	13 000 consumption meters	Number of water leaks repaired	900 Water leaks repaired	800 water leaks repaired	200 water leaks repaired	200 water leaks repaired	200 water leaks repaired	200 water leaks repaired		OPEX	1,2,3,4,5,6,7,8,10,11,14,15	Job cards; Quarterly progress reports	Technical Services

KPI No.	KPI	5 Year Target	2025/2026 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/Funding Source	Ward Location/Regional Identifier	Portfolio of Evidence	Department
2		replace d and 5 Zoning meter installed and SCADA expansion to water network	Number of water meters replaced	120 water meters replaced	80 water meters replaced	20 water meters replaced	20 water meters replaced	20 water meters replaced	20 water meters replaced	R20 000	OPEX	1,2,3,4,5,6,7,8,10,11,14,15	Job cards; Quarterly progress reports	Technical Services
3		Improve d and consistent water supply	Number of boreholes installed	3 boreholes installed	1 borehole installed	1 borehole installed	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	Not Applicable for reporting in Q4	R32 700	MIG	13	Progress Reports; Completion certificate; Signed Beneficiary happy letters	
4			Number of boreholes refurbished	6 boreholes refurbished	2 boreholes refurbished	1 Borehole refurbished.	1 Borehole refurbished			R39 8061	MIG	9,12,13	Progress Reports; Completion certificate; Signed Beneficiary happy letters	Technical Services
5	100% access to electricity	Rooikoppem switching station constructed	Percentage construction of switching station at Rooikoppem - Phase 1	50% Construction of Switching Station at Rooikoppem. – Phase 1	100% Construction of Switching Station at Rooikoppem	Construction @75%	Construction @100%			R5 000 000	INEP	11	Progress Reports; Completion certificate	Technical Services

KPI No.	KPI	5 Year Target	2025/2026 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/Funding Source	Ward Location/Regional Identifier	Portfolio of Evidence	Department
6		20km of bulk electricity lines upgraded	Percentage construction of 6km 11kv line between A Substation and Rookoppen - Phase 1	50% Construction of 6km, 11kV line between A Substation and Rookoppen - Phase 1	100% Construction of 6km, 11kV line between A Substation and Rookoppen - Phase 1	Construction @75%	Construction @100%			R5 000 000	INEP	7,11	Progress reports	Progress Reports, Completion certificate, Signed
7		NMD upgraded to 110MV A	Number of progress reports on application to Eskom for Notified Maximum Demand (NMD) upgrade	2 Progress reports of application to Eskom for NMD upgrade	4 Progress reports of application to Eskom for NMD upgrade	1 Progress report	1 Progress report	1 Progress report	1 Progress report		N/A	1,2,3,4,5,6,7,8,9,10,11,15	Progress reports	Technical Services
8		2500 street lights	Number of street lights repaired	400 street lights repaired	400 street lights repaired	100 street lights repaired	100 street lights repaired	100 street lights repaired	100 street lights repaired	2 500 000,00	OPEX	1,2,3,4,5,6,7,8,10,11,14 & 15	Progress reports	Technical Services

KPI No.	KPI	5 Year Target	2025/2026 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/Funding Source	Ward Location/Regional Identifier	Portfolio of Evidence	Department
		repaired												
9		100 high mast lights repaired	Number of high mast lights repaired	20 high mast lights repaired	20 high mast lights repaired	5 high mast lights repaired	5 high mast lights repaired	5 high mast lights repaired	5 high mast lights repaired	3 500 000,00	OPEX	1,2,3,4,5,6,7,8,10,11,14 & 15	Progress reports	Technical Services
10	100% access to electricity	100 high mast lights and street lights retrofitted	Number of high mast and street light fittings retrofitted with energy-efficient lighting	243 high mast light fittings retrofitted 227 street light fittings retrofitted	60 high mast light fittings retrofitted 300 street light fittings retrofitted	15 high mast light fittings retrofitted 75 street light fittings retrofitted	15 high mast light fittings retrofitted 75 street light fittings retrofitted	15 high mast light fittings retrofitted 75 street light fittings retrofitted	15 high mast light fittings retrofitted 75 street light fittings retrofitted	R4 000 000	EEDSM	MP305	Completion certificates Asset register updates Job cards or work orders Site inspection reports Photographic evidence	Technical Services
11		28 000 consumption meters replaced and 60 Zoning meter installed and SCADA expansion	Number of electricity meters installed	100 electricity meters installed	100 electricity meters installed	25 electricity meters installed	25 electricity meters installed	25 electricity meters installed	25 electricity meters installed	2 500 000,00	OPEX	MP305	Progress reports	Technical Services

KPI No.	KPI	5 Year Target	2025/2026 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/ Funding Source	Ward Location/ Regional Identifier	Portfolio of Evidence	Department
12		on to electricity network	Develop and Implement EDMS Strategy Document	EDMS Strategy developed	4 EDMS strategy interventions implemented	Development of energy awareness campaign plan for approval	1 Community awareness campaign on energy saving, impact of electricity theft, illegal connections, meter bridging and alternative energy	1 Community/School awareness campaign on electricity safety	1 Energy saving awareness campaign conducted via social media		OPEX	MP305	Quarterly report	Technical Services
						Upgrade of electrical protection system at C SUB	Upgrade of electrical protection system at C SUB	Replacement of 2 x 33KV voltage transformers at B	Refurbishment of 10 pole mounted transformers		OPEX	1,2,3,4,5,6,7,8,10,11,14 & 15	Quarterly report	Technical Services
13		Rehabilitation of Electricity Infrastructure	Number of electricity infrastructure rehabilitation interventions implemented	Electricity maintenance plan developed	4 Electricity infrastructure rehabilitation	Upgrade of electrical protection system at C SUB	Upgrade of electrical protection system at C SUB	Replacement of 2 x 33KV voltage transformers at B	Refurbishment of 10 pole mounted transformers		OPEX	1,2,3,4,5,6,7,8,10,11,14 & 15	Quarterly report	Technical Services

KPI No.	KPI	5 Year Target	2025/2026 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/ Funding Source	Ward Location/ Regional Identifier	Portfolio of Evidence	Department
					Interventions implemented			Substation						
14	100% access to sanitation	600 VIP toilets installed	Number of VIP toilets installed	150 VIP Toilets installed	360 VIP toilets installed	Procurement of Contractor	120 VIP Toilets installed	120 VIP Toilets installed	120 VIP Toilets installed	R8 204 200	MIG (Schedule 6B)	9,12,13	Progress Reports; Completion certificate; Signed Beneficiary happy letters	Technical Services
15			Number of sewer spillages attended	1000 sewer spillages attended	1500 sewer spillages attended	375 sewer spillages attended	375 sewer spillages attended	375 sewer spillages attended	375 sewer spillages attended		OPEX	1,2,3,4,5,6,7,8,10,11,14,15	Job cards; Quarterly progress reports	Technical Services
16	192 km of Roads paved/tarred	20km road rehabilitated	Percentage rehabilitation of 1km of Hlongwane Drive	New KPI	100% rehabilitation of 1km of Hlongwane Drive	Procurement of Contractor	Construction @25%	Construction @50%	Construction @100%	R12 000 000	MIG	5	Progress reports; Completion certificate	Technical Services
17	Square meters of pothole patched		Square meters of pothole patched	10 000 square meters of pothole patching	4 000 square meters of pothole patching	1000 square meters of potholes patched	1000 square meters of potholes patched	1000 square meters of potholes patched	1000 square meters of potholes patched	R5 000 000	OPEX	1,2,3,4,5,6,7,8,10,11,14 & 15	Progress reports	Technical Services

KPI No.	KPI	5 Year Target	2025/2026 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/ Funding Source	Ward Location/ Regional Identifier	Portfolio of Evidence	Department
18			Rehabilitation of Storm water within Lekwa LM	New KPI	Rehabilitation of storm water	Procurement of Contractor	Implementation @50%		Implementation @100%	TBA	OPEX	7	Progress reports	Technical Services
19	Dependable fleet management	30 vehicles procured	Number of vehicles procured	4 Vehicles procured	4 Vehicles procured	Not Applicable for reporting in Q1	Supply Chain processes completed	Not Applicable for reporting in Q3	4 Vehicles procured		OPEX	MP305	Vehicle delivery notes; Vehicle registration papers	Technical Services
20		Develop and implement fleet maintenance plan	Percentage municipal fleet maintained	Fleet maintenance plan developed	100% municipal fleet maintained	25% Municipal fleet maintained	25% Municipal fleet maintained	25% Municipal fleet maintained	25% Municipal fleet maintained		OPEX	MP305	Quarterly report	Technical Services
21	Percentage Morgenzon landfill site rehabilitation	100% Morgenzon Landfill site rehabilitation	% Completed for Morgenzon landfill site rehabilitation	100% Completed designs for Morgenzon landfill site rehabilitation	100% Morgenzon landfill site rehabilitation	Construction @ 25%	Construction @ 50%	Construction @ 75%	Construction @ 100%	R8 200 000	MIG	14	Advert, Tender document; Appointment letter; designs; Progress reports; completion certificate	Technical Services
22	Percentage households with refuse removal services	100% households with access to refuse removal service	Percentage of households with access to refuse removal	100% (23862) households with access to refuse removal	100% households with access to refuse removal service	100%	100%	100%	100%	R 5 678 128, 00	OPEX	1,2,3,4,5,6, 7,8,10,11, 14	Refuse removal report	Community Services & Safety

KPI No.	KPI	5 Year Target	2025/2026 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/Funding Source	Ward Location/Regional Identifier	Portfolio of Evidence	Department
23	Percentage of businesses with refuse removal services	100% of businesses with access to refuse removal service	Percentage of businesses with access to refuse removal	100% (720) businesses with access to refuse removal services	% of businesses with access to refuse removal service	100%	100%	100%	100%	R 5 678 128, 00	OPEX	1,2,3,4,5,6, 7,8,10,11,14	Refuse removal report	Community Services & Safety
24	Number of illegal dumping sites cleaned	24 illegal dumping sites cleaned	Number of illegal dumping sites cleaned	12 illegal dumping sites cleaned	12 illegal dumping sites cleaned	3 illegal dumping sites cleaned	3 illegal dumping sites cleaned	3 illegal dumping sites cleaned	3 illegal dumping sites cleaned	R 5 678 128, 00	OPEX	1,2,3,4,5,6, 7,8,10,11,14	Dumping site cleaning schedule; Quarterly report; Dated pictures	Community Services & Safety
25	Percentage emergency, fire and rescue incidents attended	100% Emergency, fire and rescue incidents attended	Percentage emergency, fire and rescue incidents attended	100% Emergency, fire and rescue incidents attended	100% Emergency, fire and rescue incidents attended	100% Emergency, fire and rescue incidents attended	100% Emergency, fire and rescue incidents attended	100% Emergency, fire and rescue incidents attended	100% Emergency, fire and rescue incidents attended	R 1 271 900, 00	OPEX	MP305	Quarterly report	Community Services & Safety
26	Number of safety awareness campaigns conducted	60 Safety awareness campaigns conducted	Number of safety awareness campaigns conducted	12 Safety awareness campaigns conducted	12 Safety awareness campaigns conducted	3 Safety awareness campaigns conducted	3 Safety awareness campaigns conducted	3 Safety awareness campaigns conducted	3 Safety awareness campaigns conducted	-	OPEX	MP305	Notice; Agenda; Minutes & Attendance register	Community Services & Safety

KPI No.	KPI	5 Year Target	2025/2026 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/ Funding Source	Ward Location/ Regional Identifier	Portfolio of Evidence	Department
27	Number of roadblocks conducted	240 roadblocks conducted	Number of roadblocks conducted	48 Roadblocks conducted	48 Roadblocks conducted	12 Roadblocks conducted	12 roadblocks conducted	12 roadblocks conducted	12 roadblocks conducted	R 876,700,00	OPEX	MP305	Quarterly report	Community Services & Safety
28	Functional Transport Forum.	1 Transport Forum Launched	Functional Transport Forum.	New KPI	1 Transport Forum Launched	1 Transport Forum	1 Transport Forum	1 Transport Forum	1 Transport Forum	-	OPEX	MP305	Notice; Agenda; Minutes & Attendance register	Community Services & Safety
29	Number of cemeteries maintained	60 Cemeteries maintained	Number of cemeteries maintained	12 Cemeteries maintained	12 Cemeteries maintained.	3 Cemeteries maintained	3 Cemeteries maintained	3 Cemeteries maintained	3 Cemeteries maintained	R75,000,00	OPEX	1,2,3,4,5,6,7,8,10,11,14	Quarterly report	Community Services & Safety
30	Number of parks and amenities maintained	60 Parks and amenities maintained	Number of parks and amenities maintained	12 Parks and amenities maintained	12 Parks and amenities maintained	3 Parks and amenities maintained	3 Parks and amenities maintained	3 Parks and amenities maintained	3 Parks and amenities maintained	R75,000,00	OPEX	1,2,3,4,5,6,7,8,10,11,14	Quarterly report	Community Services & Safety
31	Number of library promotions conducted	20 Library promotions conducted	Number of library promotions conducted	4 Library promotions conducted	4 Library promotions conducted	1 Library promotion conducted	1 Library promotion conducted	1 Library promotion conducted	1 Library promotion conducted	R20,000,00	OPEX	MP305	Dated pictures; Attendance registers	Community Services & Safety

Municipal KPA: Municipal Transformation and Institutional Development

Municipal Priority:

Improved and capable institution

Customer Care

Improved individual and organizational performance

Municipal employees and councillors trained – compliance and adherence to the approved WSP

Strategic Objective:

Ensure participative, transparent and accountable governance

Impact Statement:

Improved organizational performance

MTDP Target:

A capable, ethical and developmental state

	KPI	5 Year Target	2025/2026 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/ Funding Source	Ward Location/ Regional Identifier	Portfolio of Evidence	Department
32	% signed performance agreements	100% senior management with signed performance agreements	100%		100%	100%	100%	100%	100%		OPEX	MP305	Signed performance agreements	Office of the Municipal Manager
33	% performance assessments conducted	100% senior management performance assessments conducted	100%		100%	100%	100%	100%	100%		OPEX	MP305	Assessment report	Office of the Municipal Manager

	KPI	5 Year Target	2025/2026 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/ Funding Source	Ward Location/ Regional Identifier	Portfolio of Evidence	Department
34	Number of Top Management meetings held	Number of Top Management formal (minuted) meetings attended by senior managers	12 Top Management meetings held		12 Top Management meetings held	3 Top Management meetings held	3 Top Management meetings held	3 Top Management meetings held	3 Top Management meetings held		OPEX	MP305	Notice, Agenda, Minutes	Office of the Municipal Manager
35	Number of media releases issued		Number of media releases issued	New KPI	12	3	3	3	3		N/A	MP305	Copy of Issued media releases	Corporate Services
36	Number of news electronic bulletins (E-News Bulletin) produced		Number of news bulletins produced	New KPI	8	2	2	2	2		N/A	MP305	Copy of Internal Electronic news bulletins	Corporate Services
37	Percentage of legislated documents and notices placed on municipal website and advertised in local newspaper	100% of Legislated documents and notices placed on municipal website and advertised in local newspaper	Percentage of legislated documents and notices placed on municipal website and advertised in local newspaper	100%	100% of legislated documents and notices placed on municipal website and advertised in local newspaper	100% of legislated documents and notices placed on municipal website and advertised in local newspaper	100% of legislated documents and notices placed on municipal website and advertised in local newspaper	100% of legislated documents and notices placed on municipal website and advertised in local newspaper	100% of legislated documents and notices placed on municipal website and advertised in local newspaper		OPEX	MP305	Website screen shots; Newspaper tear sheets	Corporate Services

KPI	5 Year Target	2025/2026 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/ Funding Source	Ward Location/ Regional Identifier	Portfolio of Evidence	Department
newspaper													
38 Approved 5-year organogram	Developed recruitment plan and review of Organogram	Annually reviewed organogram	Organogram approved by Council 2024-06-04	Organogram reviewed by 30 June 2025 in line with the MECs recommendations	Not Applicable for reporting in Q1	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	Reviewed organogram		N/A	MP305	Organogram & Council Resolution	Corporate Services
39		Annually approved and implemented recruitment plan	Recruitment plan approved/Approved memorandum	Recruitment plan developed and implemented	Approved Recruitment Plan	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	1 Report on the implementation of the recruitment plan		N/A	MP305	Recruitment Plan; Quarterly reports on implemented Recruitment Plan	Corporate Services

KPI	5 Year Target	2025/2026 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/ Funding Source	Ward Location/ Regional Identifier	Portfolio of Evidence	Department
40	Annual development and implementation of WSP	Date for submission of Workplace Skills Plan (WSP) to LGSeta	Submitted by 30 April 2024	Workplace Skills Plan submitted by 30 April 2026	1 Report on implementation of WSP	1 Report on implementation of WSP	1 Report on implementation of WSP	Workplace Skills Plan submitted by 30 April 2026	N/A	N/A	MP305	Letter of proof of submission; Workplace Skills Plan	Corporate Services
41	Annual development and implementation of EE Plan and Report	Date for submission of Employment Equity Plan to Department of Labour	EER for 2024 submitted by 15 January 2025	Employment Equity Report for 2025 submitted to Dept. of Employment and Labour by 15 January 2026	Not Applicable for reporting in Q1	Not Applicable for reporting in Q2	Employment Equity Report for 2025 submitted to Dept. of Employment and Labour by 15 January 2026	Not Applicable for reporting in Q4	N/A	N/A	MP305	Letter of proof of submission; Employment Equity Plan	Corporate Services
42		Number of HRD and Employment Equity Committee meetings held	Four HRD/EE Committee meetings held in a year	4 HRD and Employment Equity Committee (HRD & EE) meetings held	1 HRD and Employment Equity Committee (HRD & EE) meeting held	1 HRD and Employment Equity Committee (HRD & EE) meeting held	1 HRD and Employment Equity Committee (HRD & EE) meeting held	1 HRD and Employment Equity Committee (HRD & EE) meeting held	N/A	N/A	MP305	Agenda; Minutes; Attendance registers	Corporate Services
43	Efficient and effective Automated Leave Management	Number of reports on implementation of leave management	4 Reports	4 Reports on implementation of leave management	1 Report on implemented automated leave management system	1 Report on implemented automated leave management system	1 Report on implemented automated leave management system	1 Report on implemented automated leave management system	N/A	N/A	MP305	Leave Balance report; Workforce screens hot	Corporate Services

KPI	5 Year Target	2025/2026 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/ Funding Source	Ward Location/ Regional Identifier	Portfolio of Evidence	Department
44	Reduction of the vacancy rate by 50% in the entire Municipality	Improved Service Delivery	% vacant positions filled	51% Vacancy Rate	40% of vacant position filled	10%	10%	10%		N/A	MP305	Recruitment Plan; Quarterly reports on implemented Recruitment Plan	Corporate Services
45	Development, approval and implementation of IPMS	Implementation report on IPDMS	Number of reports on implementation of IPDMS on performance assessments conducted	4 Reports	2 Reports on performance assessments conducted	Report on the 2024/2025 final assessments conducted	Not Applicable for reporting in Q2	Report on the 2025/2026 Mid-year assessments	Not Applicable for reporting in Q4	N/A	MP305	Quarterly report	Corporate Services
46	% Individual Employees with signed performance agreements	100 % signed performance agreements	Percentage employees with signed performance agreements	100% signed individual performance contracts as per MSR	100% employees with signed performance agreements	100% Percentage employees with signed performance agreements	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	Not Applicable for reporting in Q4	N/A	MP305	Report on progress of signed performance agreements	Corporate Services
47	Number of workshops conducted	10 workshops on prosecuting and presiding disciplinary cases	Number of workshops conducted on prosecuting and presiding	2 Workshops	2 Workshops on prosecuting and presiding disciplinary cases conducted	1 Workshop	Not Applicable for reporting in Q	1 Workshop	Not Applicable for reporting in Q4	N/A	MP305	Invitation; Attendance register	Corporate Services

KPI	5 Year Target	2025/2026 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/ Funding Source	Ward Location/ Regional Identifier	Portfolio of Evidence	Department
		disciplinary cases											
48	Number of reports on disciplinary matters attended to	Number of reports on disciplinary matters attended to	4 Reports	4 Reports	1 Report	1 Report	1 Report	1 Report		OPEX	MP305	Quarterly report	Corporate Services
49	Number of report on Centralized 24/7 customer care service	Number of reports on customer care service center operations	3 Reports	4 Reports	1 Report	1 Report	1 Report	1 Report		N/A	MP305	Quarterly report	Corporate Services
50	Efficient, effective IT Services	Number of reports on ICT infrastructure upgrade	Server room upgraded; Completed implementation of internet connection in all municipal buildings	4 Reports on ICT infrastructure upgrade	1 Report on ICT infrastructure upgrade	1 Report on ICT infrastructure upgrade	1 Report on ICT infrastructure upgrade	1 Report on ICT infrastructure upgrade		OPEX	MP305	Quarterly report	Corporate Services
51	Annual review of Job	Percentage of job descriptions updated	98%	100% of job descriptions updated	Not Applicable for reporting in Q1	Not Applicable for reporting in Q2	100% job descriptions updated	Not Applicable for reporting in Q4		N/A	MP305	Report on signed Job	Corporate Services

KPI	5 Year Target	2025/2026 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/ Funding Source	Ward Location/ Regional Identifier	Portfolio of Evidence	Department
												descriptions	
52	OHS Committee established and functioning	Number of OHS Committee meetings held	4 OHS Committee meetings	4 quarterly OHS Committee meetings	1 Quarterly meeting	1 Quarterly meeting	1 Quarterly meeting	1 Quarterly meeting		N/A	MP305	Invitation, minutes attendance registers	Corporate Services
53	Monitoring compliance with OHS Act	Number of Health Risk Assessment reports conducted	2 Health Risk Assessment reports	2 Health Risk Assessment reports	Not Applicable for reporting in Q1	1 HRA conducted	Not Applicable for reporting in Q3	1 HRA conducted		N/A	MP305	Health Risk Assessment report	Corporate Services
54	Return of earnings submitted to DEL	Number of return of earnings submitted	1 return of earnings submitted	1 ROE submitted	Not Applicable for reporting in Q1	Not applicable for reporting in Q2	Not applicable for reporting in Q3	1 Return of earnings submitted to DEL by 30 June 2026		N/A	MP305	Report on Return of earnings submitted	Corporate Services
55	Holistic Wellness Management	Number of Wellness Campaigns implemented	4 Wellness Campaigns held	4 Employee Health and Wellness Campaign per year	1 Employee Wellness Campaign	1 Employee Wellness Campaign	1 Employee Wellness Campaign	1 Employee Wellness Campaign		OPEX	MP305	Invitation, minutes attendance registers	Corporate Services

Municipal KPA: Spatial Rationale
Municipal Priority:
Integrated human settlements
Strategic Objective:
Provision of sustainable integrated human settlements
Facilitate creation of disaster ready communities
Impact Statement:
Reduced unemployment and poverty
MTDP Target:
Spatial integration, human settlements and local government

KPI	5 Year Target	2025/26 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/ Funding Source	Ward Location/ Regional Identifier	Portfolio of Evidence	Department
56 Approved 2026/27 IDP	Five (5) annual reviews of 2022/23-2026/27 IDP	Number of IDP review and approval	2025/26 IDP approved 29 May 2025	2026/27 IDP approved	Situational Analysis Report	Strategic Development Report	Draft IDP	Final IDP		OPEX	MP305	Q1: Situational Analysis Report Q2: Strategic Development Report Q3: Draft IDP and Council Resolution Q4: Final IDP, Council Resolution	Planning & Economic Development
57 Number of IDP/ Budget/ PMS process plans	Five (5) IDP, Budget and PMS process plans	Number of IDP/Budget/PMS process plans approved	Council adopted IDP, Budget and PMS process plan 30 August 2024	Council adopted IDP, Budget and PMS process plan	One (1) IDP, Budget and PMS process plan	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	Not Applicable for reporting in Q4		N/A	MP305	IDP, Budget, PMS Process Plan; Council Resolution	Planning & Economic Development

KPI	5 Year Target	2025/26 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/Funding Source	Ward Location/ Regional Identifier	Portfolio of Evidence	Department
58	Number of Strategic Planning Sessions	Five (5) Strategic Planning Sessions	Strategic Planning held 11-13 February 2025	1 Strategic Planning Session	Not Applicable for reporting in Q1	Not Applicable for reporting in Q2	1 Strategic Planning Session	Not Applicable for reporting in Q4		OPEX	MP305	Notice; Agenda; Minutes & Attendance register	Planning & Economic Development
59	Number of IDP Representative Meetings Convened	Number of IDP Representative Meetings convened	4 IDP Representative Forum meetings	4 IDP Representative Forum meetings	One (1) IDP Rep Forum meeting	One (1) IDP Rep Forum meeting	One (1) IDP Rep Forum meeting	One (1) IDP Rep Forum meeting		OPEX	MP305	Notice; Agenda; Minutes & Attendance register	Planning & Economic Development
60	Number of IDP / Budget/ PMS Steering Committee Meetings	Number of IDP/Budget/PMS Steering Committee meetings convened	Four (4) IDP Steering Committee meetings	4 IDP/ Budget/ PMS Steering Committee meetings	One (1) IDP Steering Committee meeting	One (1) IDP Steering Committee meeting	One (1) IDP Steering Committee meeting	One (1) IDP Steering Committee meeting		N/A	MP305	Notice; Agenda; Minutes & Attendance register	Planning & Economic Development
61	Number of IDP Community Consultations Convened	Number of community IDP consultations convened	300 community consultations	60 IDP Community Consultations convened	Not Applicable for reporting in Q1	Thirty (30) community consultations conducted	Not Applicable for reporting in Q3	Thirty (30) community consultations conducted		OPEX	MP305	Consultation programme ; Agenda; Minutes & Attendance register	Planning & Economic Development
64	Revenue Generated from Bulk Contribution Tariffs	Number of reports on implementation of Bulk Contribution Policy	Policy approved by council	4 Reports on Implementation of Bulk Contribution Policy.	1 Progress report	1 Progress report	1 Progress report	1 Progress report		N/A	MP305	Quarterly report	Planning & Economic Development

KPI	5 Year Target	2025/26 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/ Funding Source	Ward Location/ Regional Identifier	Portfolio of Evidence	Department
65	Frequency Review of SDF	Reviewed Spatial Development Framework	4 Reports	Review of Spatial Development Framework	1 Progress report as per the Project Workplan	1 Progress report as per the Project Workplan	1 Progress report as per the Project Workplan	1 Progress report as per the Project Workplan		OPEX	MP305	Quarterly report; Project Workplan	Planning & Economic Development
66	Average number of days to process Development Applications	20 Reports on Development Applications	0% (New KPI)	100% processing of Land Use Applications as received	100%	100%	100%	100%		OPEX	MP305	Section 95 letter/Section 93 letter/ Decision letter	Planning & Economic Development
67	Number of households inspected for illegal land uses	5000 households inspected for illegal land uses	0 (New KPI)	1000 Households	250 Households	250 Households	250 Households	250 Households		OPEX	MP305	Inspection Reports	Planning & Economic Development

	KPI	5 Year Target	2025/26 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/Funding Source	Ward Location/Regional Identifier	Portfolio of Evidence	Department
68	Number of Municipal Owned Properties Leased	20 Reports Property Lease Agreements	Number of reports on lease agreements concluded	48 leases concluded	4 Progress Reports on Leased Properties	1 Progress Report	1 Progress Report	1 Progress Report	1 Progress Report		OPEX	MP305	Quarterly report; Lease Register; Disposal of properties tender & advert; Minutes of Land Disposal Committee meetings	Planning & Economic Development
69	Establishment of regional cemeteries	3 Regional cemeteries established	Number of reports on regional cemeteries established	4 Reports	4 progress reports on the establishment of 1 regional cemetery - Standerton	1 Progress Report	1 Progress Report	1 Progress Report	1 Progress Report		N/A	MP305	Quarterly report; Service provider Progress Report	Planning & Economic Development
70	Number of building plans approved within 30 days	250 Building Plans Approved within 30 Days	Number of reports on building plans approved within 30 days	4 Reports	50 Building Plans Approved within 30 Days	1 Report on Building Plans Approved within 30 Days	1 Report on Building Plans Approved within 30 Days	1 Report on Building Plans Approved within 30 Days	1 Report on Building Plans Approved within 30 Days		OPEX	MP305	Quarterly report; Building Plan Register; Building Plan Approval letters	Planning & Economic Development
71	Implementation of approved outdoor advertising policy	20 reports on implementation on outdoor advertising	Number of reports on managing outdoor advertising	Lease agreement signed on 2024/05/04	Management of outdoor advertising	1 Progress Report	1 Progress Report	1 Progress Report	1 Progress Report		OPEX	MP305	Quarterly report; Proof of payment by Primedia	Planning & Economic Development

KPI	5 Year Target	2025/26 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/Funding Source	Ward Location/ Regional Identifier	Portfolio of Evidence	Department
	management												
72	5020HA	Number of hectares acquired	500HA	500HA	125HA, Progress Report	125HA, Progress Report	125HA, Progress Report	125HA, Progress Report	Donation from Public Works	N/A	MP305	Quarterly report; Copy of letter to Public Works & GSDM	Planning & Economic Development
73	Relocation of Five (5) informal settlements	Number of reports relocation of informal settlements	4 Reports	4 Progress reports on 1 informal settlement relocated from Enkanini Camp; Mamsy Village	1 Progress Report	1 Progress Report	1 Progress Report	1 Progress Report		OPEX	MP305	Quarterly report	Planning & Economic Development
74	5000 Beneficiaries registered on NHNR	Number of housing beneficiaries registered(NHNR)	2500 beneficiary registered	3000 beneficiaries registered	500	500	1000	1000		N/A	MP305	Progress report and Data report (Excel)	Planning & Economic Development
75	1000 Title Deeds transferred (RDP Houses and disposed Erven)	Number of reports on title deeds issued to the rightful owners	300 title deeds issued	350 title deeds issued to rightful owners	25	25	100	200		DoHS	MP305	Progress Report and Happy letters	Planning & Economic Development

KPI	5 Year Target	2025/26 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/ Funding Source	Ward Location/ Regional Identifier	Portfolio of Evidence	Department
76	Number of beneficiaries educated on human settlements programmes	20 Human Settlements Awareness Campaigns	Number of beneficiaries educated on human settlements programmes	1000 beneficiaries	200	800	500	500		OPEX	MP305	Attendance register and report	Planning & Economic Development
77	Number of reports on human settlements projects.	20 Reports on Human Settlements Projects	4 progress reports	Progress Reports on 10 RDP Houses Completed	Status Report	Progress Report	5 Happy Letters	5 Happy Letters		DoHS	MP305	Progress/status report	Planning & Economic Development
78	Number of reports on land invasion cases	20 Land Invasion Reports on Council land.	4 progress reports on land invasion cases	20 contraventions on notices on land invasion cases	5	5	5	5		OPEX	MP305	Reports on land invasion cases	Planning & Economic Development
79	Number of informal settlements profiled	New KPI	4 informal settlements profiled	200 Household profiled	50	50	50	50		OPEX	MP305	Progress report and profiling of informal settlements	Planning & Economic Development

Municipal KPA: Local Economic Development

Municipal Priority:

Economic growth

Strategic Objective:

Grow local economy by 2-3%

Reduce unemployment rate by 5% over 5 years;

Impact Statement:

Reduced unemployment and poverty

MTDP Target:

Drive inclusive growth and job creation

KP I No	KPI	5 Year Target	2025/26 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/Fund ing Source	Ward Location/Regi onal Identifier	Portfolio of Evidence	Departme nt
80	Number of council owned business properties leased	65	Council owned business properties leased	New KPI	20	5	5	5	5	N/A	OPEX	MP305	Lease agreements / Lease register	Planning & Economic Development
81	Number of short-term work opportunities created through CWP	5000	Short-term work opportunities created under CWP	964	1000	1000	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	Not Applicable for reporting in Q4	-	OPEX	MP305	Quarterly Report/ Contracts/ Appointment Letters	Community Services & Safety
82	Number of short-term work opportunities created through Siyathuthuk a	26	Short-term work opportunities created under Siyathuthuk a	26	26	26	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	Not Applicable for reporting in Q4	N/A	OPEX	MP305	Quarterly Report	Community Services & Safety

KP I No	KPI	5 Year Target	2025/26 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/Fund ing Source	Ward Location/Regi onal Identifier	Portfolio of Evidence	Departme nt
83	Number of skills trainings conducted	200	Skills trainings conducted	0	100	25	25	25	25		OPEX	MP305	Invitations , Attendanc e Register, Agenda	Planning & Economic Developm ent
84	Number of SMMEs supported	250	SMMEs supported		50	12	12	13	13		OPEX	MP305	Quarterly Report	Planning & Economic Developm ent
85	Number of Hawkers' stalls constructed	1 informal traders hawkers stalls	Hawker Stalls constructed	New KPI	Standard n CBD	Not Applicable for reporting in Q1	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	1		CAPEX	MP305	Quarterly Report	Planning & Economic Developm ent
86	Number of Economic Developme nt Summits held	2 Summits	Economic Summit convened	0	1 x Infrastruct ure Summit	Not Applicable for reporting in Q1	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	1 Economic Developme nt Summit held	R500 000	OPEX	MP305	Invitations , Attendanc e Register, Agenda	Planning & Economic Developm ent
87	Average number of days taken to process business license	30 Days	Number of business licenses processed	30	100 business licenses processed	25 business licenses processed	25 business licenses processed	25 business licenses processed	25 business licenses processed	N/A	OPEX	MP305	Quarterly Reports	Planning & Economic Developm ent
88	Number of Tourism events hosted	2 tourism related events	Tourism events hosted	New KPI	1	Not Applicable for reporting in Q1	Not Applicable for reporting in Q2	1 Tourism event hosted	Not Applicable for reporting in Q4	R200 000	OPEX	MP305	Invitations and Quarterly Report	Planning & Economic Developm ent

KPI No	KPI	5 Year Target	2025/26 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/Funding Source	Ward Location/Regional Identifier	Portfolio of Evidence	Department
89	Number of emerging farmers supported	10	Emerging farmers supported		5 Farmers supported	1 Farmer supported	1 Farmer supported	2 Farmers supported	1 Farmer supported		OPEX	MP305	Quarterly Report	Planning & Economic Development
90	Number of council owned farmland leased for agriculture	27	Council owned farmland leased for agriculture	0	12 Council owned farmlands leased for agriculture	3 Council owned farmlands leased for agriculture	3 Council owned farmlands leased for agriculture	3 Council owned farmlands leased for agriculture	3 Council owned farmlands leased for agriculture	N/A	OPEX	MP305	Lease Agreements/Lease Register	Planning & Economic Development
91	Number of food security programmes held		Food security programmes held	0	1	Not Applicable for reporting in Q1	Not Applicable for reporting in Q2	1 Food security programme held	Not Applicable for reporting in Q4	N/A	OPEX	MP305	Quarterly Report and Beneficiaries List	Planning & Economic Development
92	Number of LED Forums convened	Functional Forum	Number of LED Forums convened	0	4 LED Forums convened	1 LED Forum Report	1 LED Forum Report	1 LED Forum Report	1 LED Forum Report		OPEX	MP305	Invitations, Attendance Register, Agenda; Quarterly LED Forum Report	Planning & Economic Development

Municipal KPA: Good governance and public participation

Municipal Priority:
Improved audit outcome
Community participation

Strategic Objective:
Enhance and strengthen community participation;
Ensure participative, transparent and accountable governance

Impact Statement:
Enhanced and strengthened community participation
Accountable governance

MTDP Target:
Build a capable, ethical and developmental state

KPI No.	KPI	5 Year Target	2025/2026 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/Funding Source	Ward Location/ Regional Identifier	Portfolio of Evidence	Department
93	5 Approved Council Schedule of Council and Sub-Committees	Approved Schedule of Council and Sub-committees of Council			1 approved Schedule of Council and Sub-Committees	Not Applicable for reporting in Q1	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	1 approved Schedule of Council and Sub-Committees			MP305		Corporate Services
94	Percentage implementation of Council Resolutions	100% Implementation of Council Resolutions	Number of Council meetings held		4 Council meetings held	1 Council meeting held	1 Council meeting held	1 Council meeting held	1 Council meeting held			MP305		Corporate Services
95			100% implementation of council resolutions		100% implementation of council resolutions	100%	100%	100%	100%			MP305		Office of the Municipal Manager
96	Number of Mayoral Committee held	20 Mayoral Committee sittings			4 Mayoral Committee sittings	1 Mayoral Committee sitting	1 Mayoral Committee sitting	1 Mayoral Committee sitting	1 Mayoral Committee sitting			MP305		Corporate Services

KPI No.	KPI	5 Year Target	2025/2026 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/ Funding Source	Ward Location/ Regional Identifier	Portfolio of Evidence	Department
97	Number of Section 79 meetings held	120 Section 79 meetings to be held			32 Section 79 meetings to be held	8 Section 79 meetings held	8 Section 79 meetings held	8 Section 79 meetings held	8 Section 79 meetings held			MP305		Corporate Services
98	Number of Section 80 meetings held	60 Section 80 meetings held			20 Section 80 meetings to be held	5 Section 80 Meetings held	5 Section 80 Meetings held	5 Section 80 Meetings held	5 Section 80 Meetings held			MP305		Corporate Services
99	Number of Reviewed and Approved OPMS Framework	5 Review and Approval of OPMS Framework	Date for review of OPMS Framework	OPMS approved 30 June 2023	1 Review and Approval of OPMS Framework	Not Applicable for reporting in Q1	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	1 Review and Approval of OPMS Framework		N/A	MP305	Council resolution; OPMS Policy	Office of the Municipal Manager
100	Number of SDBIP documents approved	5 SDBIP approved	Date for approval of SDBIP	2023/24 SDBIP approved 14 July 2024	1 SDBIP	1 SDBIP	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	Not Applicable for reporting in Q4		N/A	MP305	Approved SDBIP	Office of the Municipal Manager
101	Number of SDBIP quarterly reports	20 SDBIP reports	Number of SDBIP quarterly reports	4 Reports	4 SDBIP reports	1 SDBIP Report	1 SDBIP Report	1 SDBIP Report	1 SDBIP Report		N/A	MP305	SDBIP report	Office of the Municipal Manager
102	Number of annual performance reports prepared	5 Annual Performance Reports prepared	Annual Performance Report prepared	Annual Performance Reports submitted to AGSA by 31	1 Annual Performance Report prepared	1 Annual Performance Report prepared	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	Not Applicable for reporting in Q4		N/A	MP305	Annual Performance Report; Proof of submission to AGSA	Office of the Municipal Manager

KPI No.	KPI	5 Year Target	2025/2026 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/ Funding Source	Ward Location/ Regional Identifier	Portfolio of Evidence	Department
103	Number of Annual and Oversight Reports tabled	5 Annual and Oversight Reports tabled	Annual Report tabled	Annual Report tabled 31 January 2024	1 Annual Report tabled by 31 January 2026	Not Applicable for reporting in Q1	Not Applicable for reporting in Q2	Tabled annual report	Not Applicable for reporting in Q4		N/A	MP305	Annual Report; Council Resolution	Office of the Municipal Manager
104			Oversight report tabled	Oversight report submitted 2 April 2024. Council referred back adopted on 3 July 2024	1 Oversight Report adopted by 31 March 2026	Not Applicable for reporting in Q1	Not Applicable for reporting in Q2	Oversight report adopted	Not Applicable for reporting in Q4		N/A	MP305	Oversight Report; Council Resolution	Office of the Municipal Manager
105	% Reduction in litigious matters against the Municipality	100% reduction in litigious matters against the Municipality	Percentage reduction in litigious matters against the Municipality		100% reduction in litigious matters against the Municipality	25%	25%	25%	25%		OPEX	MP305	Quarterly report and litigation register	Office of the Municipal Manager

KPI No.	KPI	5 Year Target	2025/2026 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/ Funding Source	Ward Location/ Regional Identifier	Portfolio of Evidence	Department
106	% Increase in litigation in favour of the Municipality	100% increase in litigation in favour of the Municipality	Percentage increase in litigation in favour of the Municipality	New KPI	100% Increase in litigation in favour of the Municipality	25%	25%	25%	25%		OPEX	MP305	Quarterly report and litigation register	Office of the Municipal Manager
107	Timeous promulgation of approved bylaws		No of bylaws promulgated	There is a considerable number of bylaws but lack of budget towards funding of cost of publication	100% publication of approved bylaws	25%	25%	25%	25%		OPEX	MP305	Promulgated by-laws	Office of the Municipal Manager
108	% of purchased land transfers processed	100% processing of transfers for land purchases	Percentage processing of transfers for land purchases	New KPI	100% processing of transfers for land purchases	25%	25%	25%	25%		OPEX	MP305	Quarterly report	Office of the Municipal Manager
109	Improvement public participation	5 review and Approved Public Participation Strategy	Reviewed and approved Public Participation Strategy		1 reviewed and approved Public Participation Strategy	1 reviewed and approved Public Participation Strategy	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	Not Applicable for reporting in Q4		N/A	MP305	Council resolution; Public Participation Strategy	Office of the Municipal Manager

KPI No.	KPI	5 Year Target	2025/2026 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/ Funding Source	Ward Location/ Regional Identifier	Portfolio of Evidence	Department
110	Number of ward councillors forum	20 ward Councillors Forum	Number of Ward Councillors Forum	New KPI	4 ward Councillors Forum	ward Councillors Forum	1 ward Councillors Forum	1 ward Councillors Forum	1 ward Councillors Forum		N/A	MP305	Notice; Agenda; Minutes & Attendance register	Office of the Municipal Manager
111	Number of functional Ward Committees	900 ward committee meetings held	Number of Ward Committee meetings held		180 Ward Committee meetings to be held	45 Ward Committee meetings held	45 Ward Committee meetings held	45 Ward Committee meetings held	45 Ward Committee meetings held		OPEX	MP305	Notice; Agenda; Minutes & Attendance register	Office of the Municipal Manager
112	Number of ward Community Consultations held	300 ward Community Consultations held	Number of ward community consultations conducted	45 Ward Community Consultation Meetings	60 Ward Community Consultation Meetings	15 Ward community consultation meetings held	15 Ward community consultation meetings held	15 Ward community consultation meetings held	15 Ward community consultation meetings held		OPEX	MP305	Notice; Agenda; Minutes & Attendance register	Office of the Municipal Manager
113	Number of Community outreach programmes conducted	20 Community outreach programmes conducted	Number of community outreach programmes conducted	4 Community outreach programmes conducted	4 Community outreach programmes conducted	1 Community outreach programmes conducted	1 Community outreach programmes conducted	1 Community outreach programmes conducted	1 Community outreach programmes conducted		OPEX	MP305	Notice; Agenda; Minutes & Attendance register	Office of the Municipal Manager
114	Monitoring community issues	20 report from departments on community issues resolved	Number of reports on community issues resolved	0	4 reports on community issues resolved	1 reports on community issues resolved	1 reports on community issues resolved	1 reports on community issues resolved	1 reports on community issues resolved		N/A	MP305	Quarterly report	Office of the Municipal Manager

KPI No.	KPI	5 Year Target	2025/2026 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/Funding Source	Ward Location/Regional Identifier	Portfolio of Evidence	Department
115	Number of programmes aimed at Improving relations between the Community and the Municipality	20 Programmes from Speakers Office conducted	Number of programmes by Office of the Speaker	4 Programmes	4 Programmes	1 Programme	1 Programme	1 Programme	1 Programme		OPEX	MP305	Quarterly report	Office of the Municipal Manager
116	Number of strategic risk register approved	5 strategic risk registers approved	Number of strategic risk register approved	1 strategic risk register	1 strategic risk register approved	1 strategic risk register approved	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	Not Applicable for reporting in Q4	R0	OPEX	MP305	Strategic risk report & Council Resolution	Office of the Municipal Manager
117	Number of reports on implementation of risk mitigating actions submitted to RMAFACC	20 Reports on implementation of risk mitigating actions submitted to RMAFACC	Number of reports on implementation of risk mitigating actions submitted to RMAFACC	4 Reports	4 Reports on implementation of risk mitigating actions submitted to RMAFACC	1 Reports on implementation of risk mitigating actions submitted to RMAFACC	1 Reports on implementation of risk mitigating actions submitted to RMAFACC	1 Reports on implementation of risk mitigating actions submitted to RMAFACC	1 Reports on implementation of risk mitigating actions submitted to RMAFACC	R0	OPEX	MP305	Quarterly report	Office of the Municipal Manager

KPI No.	KPI	5 Year Target	2025/2026 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/Funding Source	Ward Location/ Regional Identifier	Portfolio of Evidence	Department
118	Number of RMAFACC meetings to be held	20 RMAFACC meetings held	Number of RMAFACC meetings held	4 Meetings	4 RMAFACC meetings held	1 RMAFACC meetings held	1 RMAFACC meetings held	1 RMAFACC meetings held	1 RMAFACC meetings held	R45 0 000	OPEX	MP305	Notice; Agenda; Minutes & Attendance register	Office of the Municipal Manager
119	Number of code of ethics adopted	1 code of ethics adopted by Council	Number of code of ethics adopted	1 code of ethics	1 code of ethics adopted	Not Applicable for reporting in Q1	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	1 code of ethics adopted		OPEX	MP305	Adopted code of ethics & Council Resolution	Office of the Municipal Manager
120	Number of anti-fraud and anti-corruption workshops/awareness campaigns conducted	50 Anti-fraud and anti-corruption workshops / awareness conducted	Number of Anti-fraud and anti-corruption workshops / awareness conducted	4 Campaigns	10 Anti-fraud and anti-corruption workshops / awareness campaigns conducted	3 Awareness campaign conducted	1 Workshop conducted	3 Awareness campaign conducted	3 Awareness campaign conducted		OPEX	MP305	Workshop/ Awareness campaign material; Attendance registers	Office of the Municipal Manager
121	Number of Audit committee charters approved	5 reviewed and approved audit committee charter	1 Audit committee charter	Audit Committee Charter approved 31 July 2024	1 Audit committee charter	Not Applicable for reporting in Q1	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	1 Audit committee charter approved		N/A	MP305	Audit Committee Charter; Council Resolution	Office of the Municipal Manager

KPI No.	KPI	5 Year Target	2025/2026 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/ Funding Source	Ward Location/ Regional Identifier	Portfolio of Evidence	Department
122	Number of Audit committee meetings to be held	20 audit committee meetings held	Number of Audit committee meetings held	4 Meetings	4 Audit committee meetings held	1 Audit committee meeting	1 Audit committee meeting	1 Audit committee meeting held	1 Audit committee meeting held		OPEX	MP305	Notice; Agenda; Minutes & Attendance register	Office of the Municipal Manager
123	Number of rolling internal audit plan developed	5 Three year rolling internal audit plan developed	1 Three year rolling internal audit plan developed	Three year rolling internal audit plan approved by Audit Committee 20 July 2024	1 Three year rolling internal audit plan developed	Not Applicable for reporting in Q1	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	1 Three year rolling internal audit plan developed		N/A	MP305	Internal Audit Plan	Office of the Municipal Manager
124	Number of reports on implementation of annual audit action plan submitted to Audit Committee	20 Reports on implementation of annual audit action plan submitted to Audit Committee	Number of reports on implementation of annual audit action plan submitted to Audit Committee	4 Reports	4 Reports on implementation of annual audit action plan submitted to Audit Committee	1 Report on implementation of annual audit action plan submitted to Audit Committee	1 Report on implementation of annual audit action plan submitted to Audit Committee	1 Report on implementation of annual audit action plan submitted to Audit Committee	1 Report on implementation of annual audit action plan submitted to Audit Committee		N/A	MP305	Quarterly report	Office of the Municipal Manager
125	Number of HIV/AIDS Campaigns conducted	20 HIV/AIDS Campaigns	4 HIV/AIDS Campaigns	2 HIV/AIDS Campaigns	4 HIV/AIDS Campaigns	1 HIV/AIDS Campaigns	1 HIV/AIDS Campaigns	1 HIV/AIDS Campaigns	1 HIV/AIDS Campaigns	R	OPEX	1,2,3,4,5,6,7,8,10,11,14	Notice; Agenda; Minutes & Attendance register	Community Services & Safety

KPI No.	KPI	5 Year Target	2025/2026 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/ Funding Source	Ward Location/ Regional Identifier	Portfolio of Evidence	Department
		conducted	conducted	conducted	conducted	conducted	conducted	conducted	conducted					
126	Number of Gender Based Violence (GBV) Campaigns conducted	20 Gender Based Violence Campaigns conducted	4 GBVF Campaigns conducted	2 GBVF Campaigns conducted	4 GBVF Campaigns conducted	1 GBVF Campaigns conducted	1 GBVF Campaigns conducted	1 GBVF Campaigns conducted	1 GBVF Campaigns conducted	R	OPEX	1,2,3,4,5,6,7,8,10,11,14	Notice; Agenda; Minutes & Attendance register	Community Services & Safety
127	Number of Local Anti-Drug Action Committee meetings	Number of Local Anti-Drug Action Committee meetings	4 Local Anti-Drug Action Committee meetings	2 Local Anti-Drug Action Committee meetings	4 Local Anti-Drug Action Committee meetings	1 Local Anti-Drug Action Committee meetings	1 Local Anti-Drug Action Committee meetings	1 Local Anti-Drug Action Committee meetings	1 Local Anti-Drug Action Committee meetings	R	OPEX	1,2,3,4,5,6,7,8,10,11,14	Notice; Agenda; Minutes & Attendance register	Community Services & Safety
128	Number of Women Forum meetings held	Number of Women Forum meetings held	4 Women Forum Meetings held	2 Women Forum Meetings held	4 Women Forum meeting held	1 Women Forum meeting held	1 Women Forum meeting held	1 Women Forum meeting held	1 Women Forum meeting held	R	OPEX	MP305	Notice; Agenda; Minutes & Attendance register	Community Services & Safety
129	Number of Disability Forum meetings held	Number of disability Forum meetings held	4 Disability Forum meetings held	1 Disability Forum meetings held	4 Disability forum meetings held	1 Disability forum meetings held	1 Disability forum meetings held	1 Disability forum meetings held	1 Disability forum meetings held	R	OPEX	MP305	Notice; Agenda; Minutes & Attendance register	Community Services & Safety

Municipal KPA: Financial viability and management

Municipal Priority:

Improve financial viability of the Municipality through the implementation of the Financial Recovery Plan & Financial Long-Term Plan

Strategic Objective:

Generate 100% revenue

Reduce debt by 100%

Ensure a financially viable and sustainable municipality

Impact Statement:

Reduced unemployment and poverty

MTDP Target:

Build a capable, ethical and developmental state

KPI No	KPI	5 Year Target	2025/2026 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/ Funding Source	Ward Location/ Regional Identifier	Portfolio of Evidence	Department
130	Improved Revenue Collection	Collection Rate 80%	% collection rate increased	57%	Collection rate increased to 80%	65%	70%	75%	80%		OPEX	MP305	Quarterly reports	Budget & Treasury Office
131		Credible billing data (100% of consumer accounts)	Number of households with data cleansing and analysis undertaken	New KPI	10 000 households with data cleansing and analysis undertaken	2500 households	2500 households	2500 households	2500 households		OPEX	MP305	Quarterly reports	Budget & Treasury Office
132		Review of tariff on the system	Number of reviews of tariffs for correct implementation on the financial system	New KPI	2 Reviews of tariffs for correct implementation on the financial system	First Review	Not Applicable for reporting in Q2	Second review	Not Applicable for reporting in Q4		OPEX	MP305	Tariff Report	Budget & Treasury Office

KPI No	KPI	5 Year Target	2025/2026 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/ Funding Source	Ward Location/ Regional Identifier	Portfolio of Evidence	Department
133		70% write off and update on late Estate account	% insolvent late estate in debtors book reduced	New KPI	30% of insolvent late estates in debtors book written off	Not Applicable for reporting in Q1	Not Applicable for reporting in Q2	Not Applicable for reporting in Q3	30% of insolvent late estates written off		OPEX	MP305	Quarterly reports	Budget & Treasury Office
134		Reconciliations	Number of reconciliations performed	Improved revenue generation and collection	Number of reconciliations performed	30 reconciliations performed	30 reconciliations performed	30 reconciliations performed	30 reconciliations performed		OPEX	MP305	Quarterly reports	Budget & Treasury Office
135	Number of indigent households registered	6000 registered indigent households	Number of indigent households registered	2156	4500	Report	Report	Report	Report		OPEX	MP305	Quarterly reports	Budget & Treasury Office
136	Improved Liquidity Ratio	Cost / Cash Coverage = 6 Months	Monthly fixed operating commitments from cash and short-term investment without collecting any additional revenue, during a month	0 months (Monthly expenditure R285 462 524 audited 2022/23)	2 months cost coverage	1 month of cost coverage ratio calculated	1 month of cost coverage ratio calculated	2 months of cost coverage ratio calculated	2 months of cost coverage ratio calculated		OPEX	MP305	Quarterly reports	Budget & Treasury Office

KPI No	KPI	5 Year Target	2025/2026 SDBIP KPI	Baseline	2025/26 Annual Target	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Budget	Revenue/ Funding Source	Ward Location/ Regional Identifier	Portfolio of Evidence	Department
137	Reduce outstanding creditors to R 606 Million	Ring Fence Major Creditors under repayment as from 2025 financial year	Reduced outstanding creditors	R606 million in creditors	Reduce outstanding creditors by R 100 Million	R 20 Million reduction	R 20 Million reduction	R 20 Million reduction	R 20 Million reduction		OPEX/EQUITA BLE SHARE	MP305	Quarterly reports	Budget & Treasury Office
138	Cost Reflective Tariffs	Cost of Supply Study	Reduction in electricity trading service operating deficit	Cost of supply study not undertaken	Reduction in electricity trading service operating deficit through cost of supply study	Not Applicable for reporting in Q1	Undertake cost of supply study	Not Applicable for reporting in Q3	Updated and adjusted electricity tariffs		OPEX	MP305	Cost of Supply Report	Budget & Treasury Office

MIG 5B FUNDED PROJECTS

IDP No	Project name	2025/2026 FY	2026/2027 FY	2027/2028 FY	Scope for 2025/2026 FY	Planned job opportunities for 2025/2026 FY	Ward Location	Ward/s Benefitting
MIG 01/2526	Installation/Refurbishment/Desludging or rural VIP toilets and provision of chemicals for the VIP toilets	-	18 328 021	17 112 800		0	9,12 & 13	9,12 & 13
MIG 02/2526	Refurbishment/Installation of boreholes in rural/farm areas	725 061	11 733 344	20 000 000	Refurbishment of 4 boreholes	4	9,12 & 13	9,12 & 13
MIG 03/2526	Rehabilitation of Morgenzon Landfill site	8 203 079	-	-	Rehabilitation of Morgenzon Landfill site	10	14	14
MIG 04/2526	Rehabilitation of tarred roads - Hlongwane Drive - Phase 2	12 117 055	-	-	Rehabilitation of 1km	15	5	1,2,5
MIG 05/2526	Development of Thuthukani Cemetery	3 666 205			Development of Thuthukani Cemetery	10	14	14
MIG 06/2526	Fencing of 2,2 km Walter Sisulu Cemetery		5 598 485				12	12
	Project Management Unit	1 300 600	1 731 150	1 868 200	PMU Operational Cost			
	TOTAL	26 012 000	37 391 000	38 981 000		39		

MIG 6B FUNDED PROJECTS

IDP No	Project name	2025/2026 FY	2026/2027 FY	2027/2028 FY	Scope for 2025/2026 FY
TBA	TBA	8 636 000			TBA
	TOTAL	8 636 000	0	0	

INEP 5B FUNDED PROJECTS

IDP No	Project name	Budget			Scope for 2025/2026 FY	Project category	Planned job opportunities for 2025/2026 FY	Ward Location	Ward/s Benefitting
		2025/2026 FY	2026/2027 FY	2027/2028 FY					
INEP 01/2526	Construction of 11KV Switching Station for Rookkoppin	5 000 000	5 000 000	5 441 000	Construction of 11KV Switching Station for Rookkoppin - Phase 2	Electricity	10	11	11
INEP 02/2526	Construction of 6km ,11KV line from Substation A to Rookkoppin	5 000 000	4 764 000	4 764 000	Construction of 6km ,11KV line from Substation A to Rookkoppin - Phase 2	Electricity	10	7,11	11
	TOTAL	10 000 000	9 764 000	10 205 000			20		

INEP 6B ESKOM GRANT FUNDED PROJECTS

IDP No	Project name	2025/2026 FY	2026/2027 FY	2027/2028 FY	Scope for 2025/2026 FY
TBA	TBA	121 000	242 000	845 000	TBA
	TOTAL	121 000	242 000	845 000	

EPWP FUNDED PROJECT

		Proposed Budget					
IDP No	Project name	2025/2026 FY	Scope for 2025/2026 FY	Project category	FTE target for 2025/2026 FY	Ward Location	Ward/s Benefitting
EPWP 01/2526	Keep Lekwa Clean	2 203 000	Keep Lekwa Clean	Environment	29	1,2,3,4,5,6,7,8,10,11,14 & 15	1,2,3,4,5,6,7,8,10,11,14 & 15
	TOTAL	2 203 000					

EEDSM 5B FUNDED PROJECTS

		Budget			Scope for 2025/2026 FY	Project category	Planned job opportunities for 2025/2026 FY	Ward Location	Ward/s Benefitting
IDP No	Project name	2025/2026 FY	2026/2027 FY	2027/2028 FY					
EEDSM 01/2526	Implementation of energy efficiency and energy demand management within Lekwa LM	4 000 000	4 000 000	0	Retrofitting of Municipal Buildings	Electricity	4	1,2,3,4,5,6,7,8,9,10,11,12,13,14 & 15	1,2,3,4,5,6,7,8,9,10,11,12,13,14 & 15
	TOTAL	4 000 000	4 000 000	0			4		

SMART METER GRANT 6B

IDP No	Project name	2025/2026 FY	2026/2027 FY	2027/2028 FY	Scope for 2025/2026 FY
TBA	TBA	47 000 000			TBA
	TOTAL	47 000 000	0	0	

REGIONAL BULK INFRASTRUCTURE GRANT (RBIG) 6B

IDP No	Project name	2025/2026 FY	2026/2027 FY	2027/2028 FY	Scope for 2025/2026 FY
TBA	TBA	105 000 000	61 800 000	64 272 000	TBA
	TOTAL	105 000 000	61 800 000	64 272 000	

WATER SERVICES INFRASTRUCTURE GRANT (WSIG) 6B

IDP No	Project name	2025/2026 FY	2026/2027 FY	2027/2028 FY	Scope for 2025/2026 FY
TBA	TBA	30 026 000	32 960 000	34 608 000	TBA
	TOTAL	30 026 000	32 960 000	34 608 000	

A series of reporting requirements are outlined in the MFMA. Both the Mayor and the Accounting Officer have clear roles to play in preparing and presenting these reports. The SDBIP provides the basis for generating these financial and non-financial reports, for which the MFMA gives very clear guidelines. The reports then allow the Councillors to monitor the implementation of service delivery programmes and initiatives. The following planning and reporting cycle will be fully implemented in Lekwa Local Municipality.

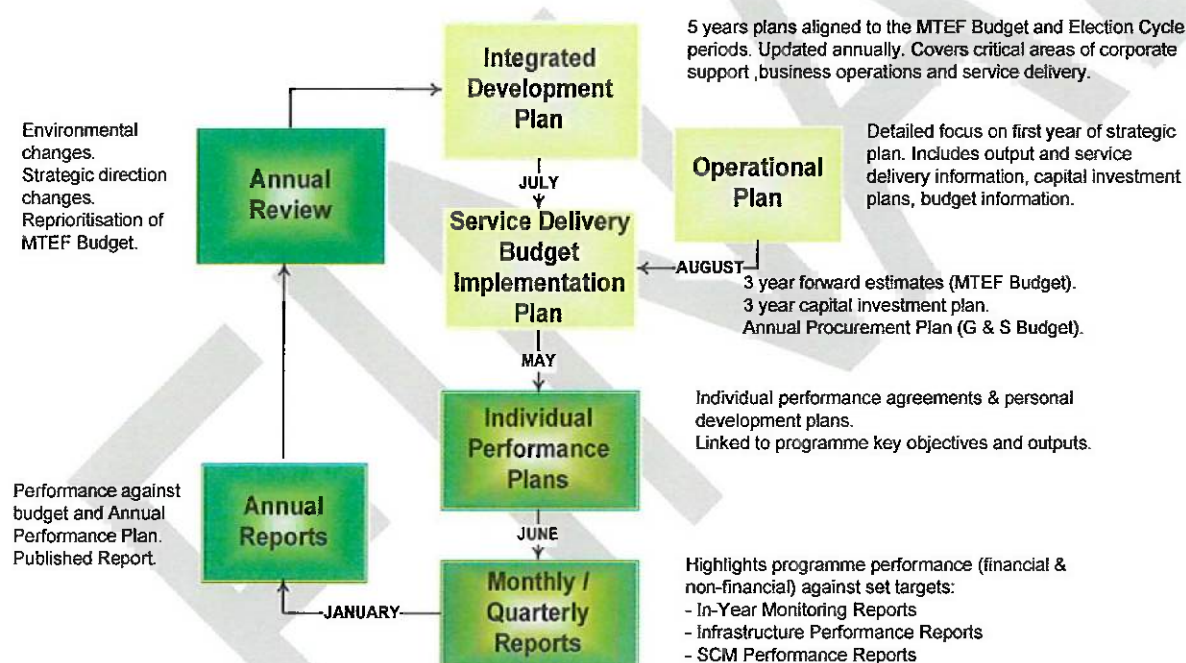


Figure 2: Planning & Reporting Cycle

9.1 Monthly Reporting

Section 71 of the MFMA stipulates that reporting on actual revenue targets and spending against the budget should occur on a monthly basis. This reporting must be conducted by the accounting officer of a municipality no later than 10 days after the last working day of each month. Reporting must include the following:

- Actual revenue per source;

- b. Actual borrowings;
- c. Actual expenditure per vote;
- d. Actual capital expenditure per vote; and
- e. The amount of any allocations received.

If necessary, explanations of the following must be included in the monthly reports:

- a. Any material variances from the Municipality's projected revenue by source, and from the Municipality's expenditure projections per vote;
- b. Any material variances from the service delivery and budget implementation plan; and
- c. Any remedial or corrective steps taken or to be taken to ensure that the projected revenue and expenditure remain within the Municipality's approved budget.

9.2 Quarterly Reporting

Section 52 (d) of the MFMA compels the Mayor to submit a report to the Council on the implementation of the budget and the financial state of affairs of the Municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the Mayor's quarterly report.

9.3 Midyear Reporting

Section 72 (1) (a) of the MFMA outlines the requirements for mid-year reporting. The Accounting Officer is required by the 25th of January of each year to assess the performance of the Municipality during the first half of the year, taking into account:

- i. The monthly statements referred to in section 71 for the first half of the year;
- ii. The Municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the Service Delivery and Budget Implementation Plan;
- iii. The past year's annual report, and progress on resolving problems identified in the annual report; and
- iv. The performance of every Municipal Entity under the sole or shared control of the Municipality, taking into account reports in terms of section 88 of the MFMA from any such entities based on the outcomes of the mid-year budget and performance assessment report, an adjustments budget may be tabled if actual revenue or expenditure amounts are materially different from the projections contained in the budget or the SDBIP. The SDBIP is also a living document

and may be modified based on the mid-year performance review. Thus the SDBIP becomes a contract that holds the Municipality accountable to its communities.

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